



monmouthshire  
*sir fynywy*

**MONMOUTHSHIRE COUNTY COUNCIL**

**BUDGET BOOK 2020/21**

## **BUDGET 2020/21**

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**BUDGET 2020/21**

**SECTION 1**

**EXPLANATORY**  
**NOTES**

## **EXPLANATORY NOTES**

### ***Introduction***

The budget is presented in accordance with the internal structure that mirrors the directorate structure set by Cabinet.

Within each portfolio within the budget book, the directorate budgets are split by division, the budgetary control for which rests initially with the respective Head of Service but ultimately with the respective Chief Officer.

The directorate budgets and their respective statements of service have been structured around the Service Code of Practice (SERCOP).

Further corporate portfolios are required by statute. These reside under the control of the Section 151 Officer of the Authority (Head of Finance - Strategic Leadership Team).

### ***Standard Subjective Headings***

The main items included in each standard subjective heading within revenue cost sections of the statements of service are as follows:

#### **Employee Related**

This group includes the cost of employee expenses, both direct and indirect, to the authority.

- Direct employee expenses - salaries, wages, national insurance and superannuation for all employees whether permanent or temporary
- Indirect employee expenses
- Contributions to employee-related provisions

#### **Premises Related**

This group includes expenses directly related to the running of premises and land:

- Repairs, alterations and maintenance of buildings
- Energy costs
- Rents
- Rates
- Water services
- Fixtures and fittings
- Apportionment of expenses of operational buildings
- Cleaning and domestic supplies
- Grounds maintenance costs
- Premises insurance
- Contributions to premises-related provisions

## ***Standard Subjective Headings (continued)***

### **Transport Related**

This group includes all costs associated with the provision, hire or use of transport, including travelling allowances and home to school transport.

- Direct transport costs
- Recharges
- Contract hire and operating leases
- Public transport
- Transport insurance
- Contributions to transport-related provisions

### **Supplies and Services**

This group includes all direct supplies and service expenses to the authority:

- Equipment, furniture and materials
- Catering
- Clothes, uniform and laundry
- Printing, stationery and general office expenses
- Services
- Communications and computing
- Expenses
- Grant Payments and subscriptions
- Private Finance Initiative and Public Private Partnership schemes
- Contributions to provisions

### **Agency & Contracted**

Agency or contracted payments are payments to an external provider or an internal service delivery unit defined as a trading operation which is operating independently, in return for the provision of a service or a subdivision of service.

Where a service being paid relates to the type of expenditure, for example building repairs, cleaning or catering for clients, then the payment is recorded under the appropriate standard grouping for that type of expenditure. For example, Premises-Related Expenditure (repairs or cleaning) or Supplies and Services (catering).

This group includes all agency and contracted payments to:

- Independent units within the Council
- Joint authorities
- Other local authorities
- Health authorities
- Government departments
- Voluntary associations
- Other establishments
- Private contractors
- Other agencies

## ***Standard Subjective Headings (continued)***

### **Transfer Payments and the Individual Schools Budget**

Transfer payments include the cost of payments to individuals for which no goods or services are received in return by the local authority. The individual schools budget relates to delegated budgets pass ported to schools.

This group includes transfer payments to individuals such as:

- School children and students
- Social services clients
- Housing benefits

### **Capital Financing**

This provides the subjective analysis that will record the revenue impact of capital items in the service revenue accounts of the authority:

- Depreciation
- Loss on impairment of assets
- Amortisation of deferred charges
- Operating Lease Rentals

### **Income**

This group includes all income received by the service from external users or by way of charges or recharges to internal users:

- Government grants
- Other grants reimbursements and contributions
- Customer and client receipts
- Interest
- Direct Recharges

### **Support Services**

These are charges for services that support the provision of services to the public. The charges are apportioned or allocated to the service divisions which they support. Such charges are traditionally defined on the basis of service.

The following table provides some of the functions to demonstrate what could be defined as support services. This list is not meant to be exhaustive. Support services are distinguished from internal trading operations such as Property and Contract Services.

#### **Functions:**

- |                  |                   |
|------------------|-------------------|
| • Finance        | • Payroll         |
| • Creditors      | • Accommodation   |
| • Debtors        | • Legal Services  |
| • Audit Services | • Office Services |
| • Personnel      | • Insurance       |

**BUDGET 2020/21**

**SECTION 2**

**RESERVES AND  
BALANCES**

## ***Introduction***

There are two types of reserves which might be described as either available to meet revenue, or, in some cases capital expenditure. These are the Council Fund Reserve or Earmarked Reserves.

## ***Council Fund***

The Council Fund is the accumulated revenue reserve of the Authority that has arisen from historic day to day receipts and payments. The balance on the Council Fund may be positive or negative. However, LAAP Bulletin 77 issued by CIPFA, that provides local authority finance directors with guidance on the establishment of local authority reserves and balances, indicates that it is the responsibility of the finance director to advise the Authority about the level of reserves that they should hold.

## ***Earmarked Reserves***

Earmarked reserves result from events that have allowed monies to be set aside, or surpluses or decisions that have caused anticipated expenditure to be postponed or cancelled. Reserves of this nature are available and can be spent or earmarked at the discretion of the Authority.

Earmarking of revenue reserves can be used to set aside available monies for major anticipated capital schemes for projects or service arrangements the authority may wish to carry out.

Other examples of earmarked reserves include business unit surpluses, service efficiency savings and contingent liabilities (where a provision is not required).

Provided below is a description of the principal earmarked reserves held by the Authority:

### **Invest to Redesign Reserve**

To fund service redesign to either improve the service, generate income or reduce costs

### **I.T. Transformation Reserve**

To invest in information technology in support of the organisations outcomes and generation of improved service efficiency, income generation or cost savings

### **Capital Investment Reserve**

Created to accumulate contributions from revenue to finance future capital expenditure.

### **Priority Investment Reserve**

To fund one off investment in the agreed priorities

### **Redundancy & Pension Reserve**

To provide for the need to make commuted payments for early retirements and redundancies over a maximum period of five years but a recommended period of three years due to the low funding level of the Greater Gwent Fund.



**Insurance & Risk Management Reserve**

To assist in the management of the Council's insurance risks. To meet excesses and administration costs on claims against the Council, to provide cover on self-insured risks and contribute to risk management initiatives.

**Treasury Equalisation Reserve**

Originally created from rescheduling discounts and premia, intended for use under the concept of prudence to permit a long term view to be taken of treasury decisions.

**Capital Receipt Generation Reserve**

Securing capital receipts is a vital element of the Council's capital investment strategy. Improving the final disposal value by investment, either in the fabric of the asset or by proper disposal expertise ensures the Council obtains the best possible value for surplus assets. The reserve is used to finance the attributable costs of disposal of authority fixed assets that have struck against revenue, with reduced revenue contributions to capital being made from revenue in the years in which the respective capital receipts are realised and can be applied.

**Single Status & Equal Pay Reserve**

The implementation of single status job evaluation in 2007 was a mandatory requirement arising from the 2005 National pay settlement. The reserve is to cover any potential future costs as a result of the implementation of the Single Status Collective Agreement in Sept 2010 or any equal pay claims for which provision is not in place.

**Other Reserves**

These include a number of other reserves where separate classification is not deemed necessary due to the level of the reserve balance or its nature.

**Restricted Use & Trading Reserves**

Created from surpluses and deficits on the Authority's external and internal trading account activities and maintained to support and develop these services.

***LMS School Balances***

The amount of unspent budgets by authority maintained schools are also usable revenue reserves but have different characteristics to the other usable revenue reserves stated above.

The funds remain under the control of governors at the end of the financial year and are not available to the authority to apply to other purposes. They represent an earmarked reserve which is not available for the Authority to use generally.

<b>Council Fund</b>	<b>At 1 April 2019</b>			<b>In Year Movement</b>	<b>At 31 March 2020</b>		<b>In Year Movement</b>	<b>At 31 March 2021</b>
	<b>£000</b>			<b>£000</b>	<b>£000</b>		<b>£000</b>	<b>£000</b>
General Revenue Account	<b>6,858</b>			0	<b>6,858</b>		0	<b>6,858</b>
of which:								
School Balances	<b>(253)</b>			0	<b>(253)</b>		0	<b>(253)</b>
Council Fund (Authority)	<b>7,111</b>			0	<b>7,111</b>		0	<b>7,111</b>
<b>Earmarked Reserves</b>	<b>At 1 April 2019</b>	<b>Budgeted Contribution to Reserves</b>	<b>Budgeted Contribution from Reserves</b>	<b>Budgeted Contribution to/from Reserves</b>	<b>Estimated Closing Balance 31 March 2020</b>	<b>Estimated Contribution to Reserves</b>	<b>Estimated Contribution from Reserves</b>	<b>Estimated Closing Balance 31 March 2021</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
Invest to Redesign Reserve	<b>1,083</b>	278	(205)	73	<b>1,156</b>	80	(143)	<b>1,093</b>
I.T. Transformation Reserve	<b>479</b>	0	(192)	(192)	<b>287</b>	0	(44)	<b>243</b>
Insurance and Risk Management Reserve	<b>1,019</b>	0	0	0	<b>1,019</b>	0	0	<b>1,019</b>
Capital Receipt Generation Reserve	<b>279</b>	0	(143)	(143)	<b>136</b>	0	(71)	<b>65</b>
Treasury Equalisation Reserve	<b>990</b>	0	0	0	<b>990</b>	0	(400)	<b>590</b>
Redundancy & Pension Reserve	<b>333</b>	0	(88)	(88)	<b>245</b>	0	(88)	<b>157</b>
Capital Investment Reserve	<b>643</b>	0	(16)	(16)	<b>627</b>	0	(2)	<b>625</b>
Priority Investment Reserve	<b>405</b>	0	(300)	(300)	<b>105</b>	0	(105)	<b>0</b>
Museums Acquisitions Reserve	<b>53</b>	0	0	0	<b>53</b>	0	0	<b>53</b>
Elections Reserve	<b>83</b>	35	0	35	<b>118</b>	35	0	<b>153</b>
Grass Routes Buses Reserve	<b>151</b>	5	0	5	<b>156</b>	5	0	<b>161</b>
	<b>5,518</b>	<b>318</b>	<b>(944)</b>	<b>(626)</b>	<b>4,892</b>	<b>120</b>	<b>(853)</b>	<b>4,159</b>
<b>Restricted Use Reserves</b>								
Building Control Trading Reserve	<b>14</b>	0	0	0	<b>14</b>	0	0	<b>14</b>
Youth Offending Team	<b>150</b>	0	0	0	<b>150</b>	0	0	<b>150</b>
CYP Maternity	<b>136</b>	0	0	0	<b>136</b>	0	0	<b>136</b>
Plant & Equipment reserve (Highways)	<b>34</b>	0	0	0	<b>34</b>	0	0	<b>34</b>
Solar Farm maintenance & community	<b>41</b>	23	0	23	<b>64</b>	23	0	<b>87</b>
Homeless Prevention Reserve Fund	<b>50</b>	0	0	0	<b>50</b>	0	0	<b>50</b>
Newport Leisure Park Reserve	<b>62</b>	0	0	0	<b>62</b>	0	0	<b>62</b>
Castlegate Reserve	<b>80</b>	0	0	0	<b>80</b>	0	0	<b>80</b>
Outdoor Education Centres Trading Reserve	<b>115</b>	0	0	0	<b>115</b>	0	0	<b>115</b>
Rural Development Plan Reserve	<b>413</b>	0	0	0	<b>413</b>	0	0	<b>413</b>
	<b>1,094</b>	<b>23</b>	<b>0</b>	<b>23</b>	<b>1,117</b>	<b>23</b>	<b>0</b>	<b>1,140</b>

<b>Total Useable Revenue Reserves</b>	<b>13,470</b>	<b>341</b>	<b>(944)</b>	<b>(603)</b>	<b>12,867</b>	<b>143</b>	<b>(853)</b>	<b>12,157</b>
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**BUDGET 2020/21**

**SECTION 3**

**CONSOLIDATED REVENUE ACCOUNT**  
**(GENERAL FUND)**

**SUMMARY**

## **BUDGET 2020/21**

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#### **Consolidated Revenue Account (General Fund) Summary**

##### **Statement of Service**

**Reference No.**

##### **Appropriation Section**

**CRA 1**

Revenue Budgets for Interest and Investment Income, Interest Payable and Similar Charges, Contributions to/from Earmarked Reserves, Capital Expenditure financed from Revenue and the Charges required under Regulation.

##### **Financing Section**

**CRA 2**

Revenue budget income from General Government Grants, the Non-Domestic Rate Redistribution, Contributions to/from the General Fund and Council Tax

## Budget Summary 2019/24

Subjective Classification	Original Budget 2019/20 £000's	Revised Budget 2019/20 £000's	Original Budget 2020/21 £000's	Indicative Budget 2021/22 £000's	Indicative Budget 2022/23 £000's	Indicative Budget 2023/24 £000's
<b>Directly Managed Costs</b>						
Children & Young People	50,926	51,314	55,539	55,986	56,488	56,945
Social Care & Health	46,099	46,332	50,686	51,099	51,522	51,911
Enterprise*	22,514	23,700	24,133	24,672	25,179	25,693
Resources	6,688	7,846	7,746	7,836	7,958	8,104
Chief Executive Management	4,619	4,654	4,745	4,812	4,881	4,950
Corporate Costs & Levies	23,104	22,112	22,744	27,363	32,136	37,136
<b>Net Direct Total</b>	<b>153,951</b>	<b>155,958</b>	<b>165,593</b>	<b>171,770</b>	<b>178,164</b>	<b>184,739</b>
<b>Indirectly Managed Costs</b>						
Children & Young People	7,072	7,072	6,612	6,612	6,612	6,612
Social Care & Health	3,520	3,435	3,638	3,638	3,638	3,638
Enterprise*	9,065	8,959	9,112	9,112	9,112	9,112
Resources	(6,537)	(6,545)	(8,553)	(8,553)	(8,553)	(8,553)
Chief Executive Management	(1,338)	(1,138)	(1,113)	(1,113)	(1,113)	(1,113)
Corporate Costs & Levies	(1,394)	(1,394)	(1,442)	(1,442)	(1,442)	(1,442)
<b>Net Indirect Total</b>	<b>10,389</b>	<b>10,388</b>	<b>8,254</b>	<b>8,254</b>	<b>8,254</b>	<b>8,254</b>
<b>Net Cost of Services</b>	<b>164,339</b>	<b>166,347</b>	<b>173,847</b>	<b>180,024</b>	<b>186,418</b>	<b>192,993</b>
<b>Appropriation Section</b>						
Interest and Investment Income	(205)	(205)	(1,400)	(703)	(614)	(858)
Interest Payable & Similar Charges	3,398	784	4,020	4,049	4,157	4,076
Contributions to/from Earmarked Reserves	(90)	(549)	(604)	(108)	22	(78)
Capital Expenditure Financed from Revenue	0	0	0	0	0	0
Charges required under Regulation	(5,777)	(4,674)	(5,433)	(5,488)	(5,351)	(4,919)
Attributable Costs - Fixed Asset Disposal	108	92	20	0	0	0
<b>Amount to be met from government grants and local taxation</b>	<b>161,772</b>	<b>161,794</b>	<b>170,448</b>	<b>177,774</b>	<b>184,632</b>	<b>191,214</b>
<b>Financing Section</b>						
General Government Grants	(62,548)	(62,548)	(64,823)	(64,823)	(64,823)	(64,823)
Non-Domestic Rate Redistribution	(30,682)	(30,682)	(32,937)	(32,937)	(32,937)	(32,937)
Contributions to/(from) General Fund	0	0	0	0	0	0
Council Tax	(68,542)	(68,565)	(72,688)	(74,928)	(77,217)	(79,616)
<b>Shortfall / (Headroom) Budget</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>5,085</b>	<b>9,655</b>	<b>13,838</b>

\* includes MonLife

## Budget Summary 2020/21

Sheet No:	Appropriation & Financing Service Area	Original Budget 2019/20 £000's	Revised Budget 2020/21 £000's	Original Budget 2020/21 £000's
	<b>Appropriation Section</b>			
CRA1 (a)	Interest and Investment Income	(205)	(205)	(1,400)
CRA1 (b)	Interest Payable and Similar Charges	3,398	784	4,020
CRA1 (c)	Contributions to/from earmarked reserves	(90)	(549)	(604)
CRA1 (d)	Capital Expenditure Financed from Revenue	0	0	0
CRA1 (e)	Charges required under Regulation	(5,777)	(4,674)	(5,433)
CRA1 (f)	Attributable Costs - Fixed Asset Disposal	108	92	20
	<b>Appropriation Section Total</b>	<b>(2,567)</b>	<b>(4,553)</b>	<b>(3,398)</b>
	<b>Financing Section</b>			
CRA2	General Government Grants	(62,548)	(62,548)	(64,823)
CRA2	Non-Domestic Rate Redistribution	(30,682)	(30,682)	(32,937)
CRA2	Council Tax - Monmouthshire County Council	(60,646)	(60,646)	(63,973)
CRA2	Council Tax - Gwent Police & Crime Commissioner Precept	(11,779)	(11,779)	(12,647)
CRA2	Council Tax - Community Councils Precept	(2,676)	(2,699)	(2,952)
CRA2	Council Tax - Reduction Scheme	6,559	6,559	6,884
CRA2	Contributions to/(from) General Fund	0	0	0
	<b>Financing Total</b>	<b>(161,772)</b>	<b>(161,794)</b>	<b>(170,448)</b>
	<b>Total Appropriation and Financing Service Areas</b>	<b>(164,339)</b>	<b>(166,347)</b>	<b>(173,846)</b>

## STATEMENT OF SERVICE 2019-24

Sheet No: CRA 1 (a)

### Appropriations Section

#### Interest and Investment Income

	Original Budget 2019/20 £000's	Revised Budget 2019/20 £000's	Year 1 Budget 2020/21 £000's	Year 2 Budget 2021/22 £000's	Year 3 Budget 2022/23 £000's	Year 4 Budget 2023/24 £000's
<b>Expenditure</b>	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Income</b>						
Investment Portfolio Interest	0	0	0	0	0	0
Car Loan Interest	0	0	(2)	(2)	(2)	(2)
Cashflow Management Interest	(205)	(205)	(250)	(248)	(250)	(251)
Budgeted Disinvestments	0	0	(1,148)	(453)	(362)	(605)
<b>Total Income</b>	<b>(205)</b>	<b>(205)</b>	<b>(1,400)</b>	<b>(703)</b>	<b>(614)</b>	<b>(858)</b>
<b>Net Total</b>	<b>(205)</b>	<b>(205)</b>	<b>(1,400)</b>	<b>(703)</b>	<b>(614)</b>	<b>(858)</b>

<b>Budget Changes 2019/20</b>	(205)	
<b>Virements</b>	0	
<b>Revised Budget 2019/20</b>	<b>(205)</b>	<b>(205)</b>
<b>Variance</b>		(1,194)
<b>Approved Budget 2020/21</b>		<b>(1,400)</b>



**STATEMENT OF SERVICE 2019-24**

Sheet No: CRA 1 (b)

**Appropriations Section**

**Interest Payable & Similar Charges**

	<b>Original Budget 2019/20 £000's</b>	<b>Revised Budget 2019/20 £000's</b>	<b>Year 1 Budget 2020/21 £000's</b>	<b>Year 2 Budget 2021/22 £000's</b>	<b>Year 3 Budget 2022/23 £000's</b>	<b>Year 4 Budget 2023/24 £000's</b>
<b><i>Expenditure</i></b>						
Interest on External Debt held by MCC	3,380	4,196	3,978	4,008	4,115	4,035
Interest on External Debt held by other LAs	0	0	0	0	0	0
Interest on LMS School Balances	8	8	8	8	8	8
Interest on Cardiff City Deal	0	0	0	0	0	0
Interest on Vehicle Acquisition Recharge	20	20	18	18	18	18
Interest payable on other balances held	0	0	12	12	12	12
Interest on Charitable Trust Fund Balances	3	3	4	4	4	4
Amortised Premium on Redeemed Debt	0	0	0	0	0	0
<b><i>Total Expenditure</i></b>	<b>3,410</b>	<b>4,227</b>	<b>4,020</b>	<b>4,050</b>	<b>4,157</b>	<b>4,076</b>
<b><i>Income</i></b>						
Asset Rental : Capital Financing Charge	0	0	0	0	0	0
Borrowing Costs Recoupment	0	(3,430)	0	0	0	0
3rd Party Debt Reimbursement	(12)	(12)	(0)	(0)	(0)	(0)
Amortised Discount on Redeemed Debt	0	0	0	0	0	0
<b><i>Total Income</i></b>	<b>(12)</b>	<b>(3,443)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>
<b>Net Total</b>	<b>3,398</b>	<b>784</b>	<b>4,020</b>	<b>4,049</b>	<b>4,157</b>	<b>4,076</b>
<b>Budget Changes 2019/20</b>		<b>3,398</b>				
<b>Virements</b>		(2,614)				
<b>Revised Budget 2019/20</b>		<b>784</b>	<b>784</b>			
<b>Variance</b>			3,236			
<b>Approved Budget 2020/21</b>			<b>4,020</b>			

**STATEMENT OF SERVICE 2019-24**

Sheet No: CRA 1 (c)

**Appropriations Section**

**Contributions to/from Earmarked Reserves**

	<b>Original Budget 2019/20 £000's</b>	<b>Revised Budget 2019/20 £000's</b>	<b>Year 1 Budget 2020/21 £000's</b>	<b>Year 2 Budget 2021/22 £000's</b>	<b>Year 3 Budget 2022/23 £000's</b>	<b>Year 4 Budget 2023/24 £000's</b>
<b>Expenditure</b>						
<b>Contributions to Earmarked Reserves</b>						
Elections Reserve	35	35	35	35	35	35
Grass Routes Buses Reserve	5	5	5	5	5	5
Invest to Save Reserve - Advances (vehicles)	0	0	0	52	125	0
Waste & Recycling Review	0	0	0	30	0	0
Pupil Referral Service	0	0	0	50	0	0
Solar Farm Maintenance & Comm Fund	23	23	23	23	23	23
Invest to Redesign Reserve	381	278	80	0	0	0
<b>Total Expenditure</b>	<b>444</b>	<b>341</b>	<b>143</b>	<b>195</b>	<b>188</b>	<b>63</b>
<b>Income</b>						
<b>Contributions from Earmarked Reserves</b>						
<b>To Finance Revenue</b>						
Redundancy & Pensions Reserve	(88)	(88)	(88)	(88)	(88)	(88)
Elections Reserve	0	0	0	(130)	0	0
Invest to Redesign Reserve	(39)	(194)	(52)	(32)	(25)	0
Priority Investment Reserve	(300)	(300)	(105)	0	0	0
Capital Receipt Generation Reserve	(108)	(143)	(71)	(51)	(51)	(51)
Treasury Equalisation Reserve	0	0	(400)	0	0	0
Invest to Save	0	0	0	0	0	0
IT Transformation Reserve	0	(165)	(31)	0	0	0
<b>To Finance Capital</b>						
Capital Receipt Generation Reserve	0	0	0	0	0	0
IT Transformation Reserve	0	0	0	0	0	0
Capital Support Reserve	0	0	0	(2)	(2)	(2)
Invest to Redesign Reserve	0	0	0	0	0	0
<b>Total Income</b>	<b>(535)</b>	<b>(890)</b>	<b>(747)</b>	<b>(304)</b>	<b>(166)</b>	<b>(141)</b>
<b>Net Total</b>	<b>(90)</b>	<b>(549)</b>	<b>(604)</b>	<b>(108)</b>	<b>22</b>	<b>(78)</b>

<b>Budget Changes 2019/20</b>	<b>(90)</b>	
<b>Virements</b>	<b>(459)</b>	
<b>Revised Budget 2019/20</b>	<b>(549)</b>	<b>(549)</b>
<b>Variance</b>		<b>(55)</b>
<b>Approved Budget 2020/21</b>		<b>(604)</b>

**STATEMENT OF SERVICE 2019-24**

Sheet No: CRA 1 (e)

**Appropriations Section**

**Charges required under Regulation**

	<b>Original Budget 2019/20 £000's</b>	<b>Revised Budget 2019/20 £000's</b>	<b>Year 1 Budget 2020/21 £000's</b>	<b>Year 2 Budget 2021/22 £000's</b>	<b>Year 3 Budget 2022/23 £000's</b>	<b>Year 4 Budget 2023/24 £000's</b>
<b><i>Expenditure</i></b>						
Amortised Premium on Redeemed Debt	112	112	27	27	27	27
Minimum Revenue Provision	4,499	5,602	6,224	6,169	6,306	6,738
Amortisation of Government Grants Deferred	0	0	0	0	0	0
<b><i>Total Expenditure</i></b>	<b>4,611</b>	<b>5,714</b>	<b>6,251</b>	<b>6,196</b>	<b>6,333</b>	<b>6,765</b>
<b><i>Income</i></b>						
Renovation Grant Financing	0	0	0	0	0	0
Depreciation Charge Reversal	(10,388)	(10,388)	(11,684)	(11,684)	(11,684)	(11,684)
Amortised Discount on Redeemed Debt	0	0	0	0	0	0
<b><i>Total Expenditure</i></b>	<b>(10,388)</b>	<b>(10,388)</b>	<b>(11,684)</b>	<b>(11,684)</b>	<b>(11,684)</b>	<b>(11,684)</b>
<b>Net Total</b>	<b>(5,777)</b>	<b>(4,674)</b>	<b>(5,433)</b>	<b>(5,488)</b>	<b>(5,351)</b>	<b>(4,919)</b>

<b>Budget Changes 2019/20</b>	<b>(5,777)</b>	<b>(5,777)</b>
<b>Virements</b>	1,103	
<b>Revised Budget 2019/20</b>	<b>(4,674)</b>	<b>(4,674)</b>
<b>Variance</b>		(759)
<b>Approved Budget 2020/21</b>		<b>(5,433)</b>

## STATEMENT OF SERVICE 2019-24

Sheet No: CRA 1 (f)

### Appropriations Section

Attributable Costs - Capital Receipts Generation  
- Fixed Asset Disposal Costs

	Original Budget 2019/20 £000's	Revised Budget 2019/20 £000's	Year 1 Budget 2020/21 £000's	Year 2 Budget 2021/22 £000's	Year 3 Budget 2022/23 £000's	Year 4 Budget 2023/24 £000's
<b>Expenditure</b>						
Attributable Costs Fixed Asset Disposal - direct	108	92	20	0	0	0
<b>Total Expenditure</b>	<b>108</b>	<b>92</b>	<b>20</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Total</b>	<b>108</b>	<b>92</b>	<b>20</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>Budget Changes 2019/20</b>	<b>108</b>	<b>108</b>
<b>Virements</b>	(16)	
<b>Revised Budget 2019/20</b>	<b>92</b>	<b>92</b>
<b>Variance</b>		(73)
<b>Approved Budget 2020/21</b>		<b>20</b>

## STATEMENT OF SERVICE 2019-24

Sheet No: CRA 2

### Financing Section

#### Revenue Cost Plan:

	Original Budget 2019/20 £000's	Revised Budget 2019/20 £000's	Year 1 Budget 2020/21 £000's	Year 2 Budget 2021/22 £000's	Year 3 Budget 2022/23 £000's	Year 4 Budget 2023/24 £000's
<b>Income</b>						
<b>General Government Grants</b>						
Revenue Support Grant	(62,548)	(62,548)	(64,823)	(64,823)	(64,823)	(64,823)
	(62,548)	(62,548)	(64,823)	(64,823)	(64,823)	(64,823)
<b>Non-Domestic Rates Redistribution</b>						
	(30,682)	(30,682)	(32,937)	(32,937)	(32,937)	(32,937)
<b>Council Tax Incl. Precepts</b>						
Monmouthshire County Council	(60,646)	(60,646)	(63,973)	(66,417)	(68,985)	(71,675)
Gwent Police & Crime Commission	(11,779)	(11,779)	(12,647)	(12,647)	(12,647)	(12,647)
Community Councils Precepts	(2,676)	(2,699)	(2,952)	(2,952)	(2,952)	(2,952)
Council Tax Reduction Scheme	6,559	6,559	6,884	7,088	7,367	7,658
Projected CT base growth	0	0	0	0	0	0
<b>Contribution (to) / from the General Fund</b>						
	0	0	0	0	0	0
<b>Total Income</b>	<b>(161,772)</b>	<b>(161,794)</b>	<b>(170,448)</b>	<b>(172,688)</b>	<b>(174,977)</b>	<b>(177,376)</b>
<b>Net Total</b>	<b>(161,772)</b>	<b>(161,794)</b>	<b>(170,448)</b>	<b>(172,688)</b>	<b>(174,977)</b>	<b>(177,376)</b>
<b>Budget Changes 2019/20</b>						
		(161,772)				
<b>Virements</b>						
		(23)				
<b>Revised Budget 2019/20</b>						
		<b>(161,794)</b>	<b>(161,794)</b>			
<b>Variance</b>						
			(8,654)			
<b>Approved Budget 2020/21</b>						
			<b>(170,448)</b>			

**BUDGET 2020/21**

**SECTION 4**

**CHILDREN & YOUNG PEOPLE  
SERVICE**

**PORTFOLIO**

# **BUDGET 2020/21**

## **INDEX OF SERVICES**

### **Children & Young People Service Portfolio**

#### **Standards**

**CYP 1**

Special Support Services, Pupil Support Services, School Improvement Service and Additional Learning Needs.

#### **Resources**

**CYP 2**

Management of the Children & Young People Directorate, School Admissions, finance function for Schools and Health and Safety.

#### **Individual Schools Budgets**

**CYP 3**

The total of the funding delegated to School budgets for Teachers, Teaching Support Assistants, Administrative staff, Supplies and Services and other ancillary running costs.

## BUDGET 2020/21

Sheet No:	Children & Young People Service	Original Budget 2019/20 £000's	Revised Budget 2019/20 £000's	Original Budget 2020/21 £000's
	<b>Directly Managed Costs</b>			
CYP 1	Standards	5,431	5,429	6,885
CYP 2	Resources	1,215	1,252	1,234
CYP 3	Individual Schools Budgets	44,280	44,633	47,420
	<b>Net Direct Total</b>	<b>50,926</b>	<b>51,314</b>	<b>55,539</b>
	<b>Indirectly Managed Costs</b>			
CYP 1	Standards	199	199	216
CYP 2	Resources	496	496	533
CYP 3	Individual Schools Budgets	6,377	6,377	5,863
	<b>Net Indirect Total</b>	<b>7,072</b>	<b>7,072</b>	<b>6,612</b>
	<b>Total Children &amp; Young People Service Areas</b>	<b>57,998</b>	<b>58,386</b>	<b>62,151</b>



**STATEMENT OF SERVICE 2019-24**

Service:

**CHILDREN & YOUNG PEOPLE SERVICE  
BUDGET SUMMARY**

Revenue Cost Plan:

	<b>Original Budget 2019/20 £000's</b>	<b>Revised Budget 2019/20 £000's</b>	<b>Year 1 Budget 2020/21 £000's</b>	<b>Year 2 Budget 2021/22 £000's</b>	<b>Year 3 Budget 2022/23 £000's</b>	<b>Year 4 Budget 2023/24 £000's</b>
<b><i>Directly Managed Costs</i></b>						
Employee Related Pay	2,049	2,344	2,059	2,087	2,118	2,140
Employee Related Other	856	854	448	471	495	519
Employee Related Savings	(21)	0	0	0	0	0
Premises Related	4	55	51	51	51	51
Transport Related	57	95	324	324	324	324
Supplies & Services	2,489	2,475	2,508	2,508	2,508	2,508
Agency & Contracted	53,688	53,688	56,861	57,257	57,705	58,116
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<b><i>Total Direct Expenditure</i></b>	<b>59,122</b>	<b>59,511</b>	<b>62,252</b>	<b>62,699</b>	<b>63,201</b>	<b>63,658</b>
Grant Income	(5,902)	(5,902)	(5,190)	(5,190)	(5,190)	(5,190)
Discretionary Fees & Charges	(3)	(4)	(47)	(47)	(47)	(47)
Other Income	(2,291)	(2,291)	(1,476)	(1,476)	(1,476)	(1,476)
<b><i>Total Direct Income</i></b>	<b>(8,196)</b>	<b>(8,196)</b>	<b>(6,713)</b>	<b>(6,713)</b>	<b>(6,713)</b>	<b>(6,713)</b>
<b><i>Net Direct Total</i></b>	<b>50,926</b>	<b>51,314</b>	<b>55,539</b>	<b>55,986</b>	<b>56,488</b>	<b>56,945</b>
<b><i>Indirectly Managed Costs</i></b>						
Accommodation Charges	37	37	48	48	48	48
Asset Rentals	5,660	5,660	5,095	5,095	5,095	5,095
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	262	262	262	262	262	262
Internal Insurance Premiums	138	138	141	141	141	141
Support Services Recharges	974	974	1,067	1,067	1,067	1,067
<b><i>Total Indirect Expenditure</i></b>	<b>7,072</b>	<b>7,072</b>	<b>6,612</b>	<b>6,612</b>	<b>6,612</b>	<b>6,612</b>
Indirect Income Recharges	0	0	0	0	0	0
<b><i>Net Indirect Total</i></b>	<b>7,072</b>	<b>7,072</b>	<b>6,612</b>	<b>6,612</b>	<b>6,612</b>	<b>6,612</b>
<b>Net Service Total</b>	<b>57,998</b>	<b>58,386</b>	<b>62,151</b>	<b>62,598</b>	<b>63,100</b>	<b>63,558</b>

## STATEMENT OF SERVICE 2019-24

CYP 1

Service:

**Standards**

Revenue Cost Plan:

	Original Budget 2019/20 £000's	Revised Budget 2019/20 £000's	Year 1 Budget 2020/21 £000's	Year 2 Budget 2021/22 £000's	Year 3 Budget 2022/23 £000's	Year 4 Budget 2023/24 £000's
<b><i>Directly Managed Costs</i></b>						
Employee Related Pay	1,370	1,370	1,468	1,482	1,497	1,512
Employee Related Other	94	92	12	13	14	14
Employee Related Savings	0	0	0	0	0	0
Premises Related	0	50	51	51	51	51
Transport Related	0	0	217	217	217	217
Supplies & Services	2,206	2,156	2,168	2,168	2,168	2,168
Agency & Contracted	4,954	4,955	5,732	5,732	5,732	5,732
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<b><i>Total Direct Expenditure</i></b>	<b>8,624</b>	<b>8,623</b>	<b>9,647</b>	<b>9,663</b>	<b>9,678</b>	<b>9,694</b>
Grant Income	(1,728)	(1,728)	(1,740)	(1,740)	(1,740)	(1,740)
Discretionary Fees & Charges	0	0	0	0	0	0
Other Income	(1,465)	(1,465)	(1,022)	(1,022)	(1,022)	(1,022)
<b><i>Total Direct Income</i></b>	<b>(3,193)</b>	<b>(3,193)</b>	<b>(2,762)</b>	<b>(2,762)</b>	<b>(2,762)</b>	<b>(2,762)</b>
<b><i>Net Direct Total</i></b>	<b>5,431</b>	<b>5,429</b>	<b>6,885</b>	<b>6,900</b>	<b>6,916</b>	<b>6,931</b>
<b><i>Indirectly Managed Costs</i></b>						
Accommodation Charges	25	25	26	26	26	26
Asset Rentals	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	174	174	190	190	190	190
<b><i>Total Indirect Expenditure</i></b>	<b>199</b>	<b>199</b>	<b>216</b>	<b>216</b>	<b>216</b>	<b>216</b>
Indirect Income Recharges	0	0	0	0	0	0
<b><i>Net Indirect Total</i></b>	<b>199</b>	<b>199</b>	<b>216</b>	<b>216</b>	<b>216</b>	<b>216</b>
<b>Net Service Total</b>	<b>5,630</b>	<b>5,628</b>	<b>7,101</b>	<b>7,117</b>	<b>7,132</b>	<b>7,148</b>
<b>Budget Changes 2019/20</b>		5,630				
<b>Virements</b>		(2)				
<b>Revised Budget 2019/20</b>		<b>5,628</b>	5,628			
<b>Variance</b>			1,473			
<b>Approved Budget 2020/21</b>			<b>7,101</b>			

## STATEMENT OF SERVICE 2019-24

CYP 2

Service:

### RESOURCES

CYP Management, School Admissions, Finance  
and Health & safety

Revenue Cost Plan:

	Original Budget 2019/20 £000's	Revised Budget 2019/20 £000's	Year 1 Budget 2020/21 £000's	Year 2 Budget 2021/22 £000's	Year 3 Budget 2022/23 £000's	Year 4 Budget 2023/24 £000's
<b><i>Directly Managed Costs</i></b>						
Employee Related Pay	672	652	592	604	616	622
Employee Related Other	762	761	436	458	481	505
Employee Related Savings	(21)	0	0	0	0	0
Premises Related	0	1	0	0	0	0
Transport Related	57	57	107	107	107	107
Supplies & Services	280	316	341	341	341	341
Agency & Contracted	320	320	321	321	321	321
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<b><i>Total Direct Expenditure</i></b>	<b>2,070</b>	<b>2,107</b>	<b>1,796</b>	<b>1,830</b>	<b>1,865</b>	<b>1,895</b>
Grant Income	(29)	(29)	(61)	(61)	(61)	(61)
Discretionary Fees & Charges	0	0	(47)	(47)	(47)	(47)
Other Income	(826)	(826)	(454)	(454)	(454)	(454)
<b><i>Total Direct Income</i></b>	<b>(855)</b>	<b>(855)</b>	<b>(562)</b>	<b>(562)</b>	<b>(562)</b>	<b>(562)</b>
<b><i>Net Direct Total</i></b>	<b>1,215</b>	<b>1,252</b>	<b>1,234</b>	<b>1,269</b>	<b>1,304</b>	<b>1,333</b>
<b><i>Indirectly Managed Costs</i></b>						
Accommodation Charges	12	12	22	22	22	22
Asset Rentals	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	138	138	141	141	141	141
Support Services Recharges	345	345	370	370	370	370
<b><i>Total Indirect Expenditure</i></b>	<b>496</b>	<b>496</b>	<b>533</b>	<b>533</b>	<b>533</b>	<b>533</b>
Indirect Income Recharges	0	0	0	0	0	0
<b><i>Net Indirect Total</i></b>	<b>496</b>	<b>496</b>	<b>533</b>	<b>533</b>	<b>533</b>	<b>533</b>
<b>Net Service Total</b>	<b>1,711</b>	<b>1,748</b>	<b>1,767</b>	<b>1,802</b>	<b>1,837</b>	<b>1,866</b>
<b>Budget Changes 2019/20</b>						
		1,711				
<b>Virements</b>						
		37				
<b>Revised Budget 2019/20</b>						
		<b>1,748</b>	1,748			
<b>Variance</b>						
			19			
<b>Approved Budget 2020/21</b>						
			<b>1,767</b>			

**STATEMENT OF SERVICE 2019-24**

CYP 3

Service:

**Individual Schools Budgets**

Revenue Cost Plan:

	Original Budget 2019/20 £000's	Revised Budget 2019/20 £000's	Year 1 Budget 2020/21 £000's	Year 2 Budget 2021/22 £000's	Year 3 Budget 2022/23 £000's	Year 4 Budget 2023/24 £000's
<b>Directly Managed Costs</b>						
Employee Related Pay	7	322	0	1	5	6
Employee Related Other	0	0	0	0	0	0
Employee Related Savings	0	0	0	0	0	0
Premises Related	4	4	0	0	0	0
Transport Related	0	39	0	0	0	0
Supplies & Services	3	3	0	0	0	0
Agency & Contracted	48,414	48,414	50,809	51,205	51,653	52,063
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<b>Total Direct Expenditure</b>	<b>48,428</b>	<b>48,781</b>	<b>50,809</b>	<b>51,206</b>	<b>51,657</b>	<b>52,069</b>
Grant Income	(4,145)	(4,145)	(3,389)	(3,389)	(3,389)	(3,389)
Discretionary Fees & Charges	(3)	(4)	0	0	0	0
Other Income	0	0	0	0	0	0
<b>Total Direct Income</b>	<b>(4,148)</b>	<b>(4,148)</b>	<b>(3,389)</b>	<b>(3,389)</b>	<b>(3,389)</b>	<b>(3,389)</b>
<b>Net Direct Total</b>	<b>44,280</b>	<b>44,633</b>	<b>47,420</b>	<b>47,817</b>	<b>48,269</b>	<b>48,681</b>
<b>Indirectly Managed Costs</b>						
Accommodation Charges	0	0	0	0	0	0
Asset Rentals	5,660	5,660	5,095	5,095	5,095	5,095
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	261	261	261	261	261	261
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	455	455	507	507	507	507
<b>Total Indirect Expenditure</b>	<b>6,377</b>	<b>6,377</b>	<b>5,863</b>	<b>5,863</b>	<b>5,863</b>	<b>5,863</b>
Indirect Income	0	0	0	0	0	0
<b>Net Indirect Total</b>	<b>6,377</b>	<b>6,377</b>	<b>5,863</b>	<b>5,863</b>	<b>5,863</b>	<b>5,863</b>
<b>Net Service Total</b>	<b>50,656</b>	<b>51,010</b>	<b>53,283</b>	<b>53,680</b>	<b>54,132</b>	<b>54,544</b>
<b>Budget Changes 2019/20</b>		50,656				
<b>Virements</b>		353				
<b>Revised Budget 2019/20</b>		<b>51,010</b>	51,010			
<b>Variance</b>			2,273			
<b>Approved Budget 2020/21</b>			<b>53,283</b>			

**BUDGET 2020/21**

**SECTION 5**

**SOCIAL CARE & HEALTH  
SERVICE**

**PORTFOLIO**

# BUDGET 2020/21

## INDEX OF SERVICES

### Social Care & Health Services Portfolio

#### **Adult Services**

**SCH 1**

Includes services to adults across the County, which seek to enable them to live as independently as possible. Services include Domiciliary care, Resource Centres, Community Meals, a range of Day Services, Corporate Costs, South East Wales Care Partnership, Individual Support Services and links with the Voluntary Sector. The service is focussing increasingly on re-ablement, specialist services (e.g. EMI) and forging new partnerships with the voluntary sector.

#### **Community Care**

**SCH 2**

Includes a range of services to help adults live as independently as possible. Assessment and Care Management teams work closely with individuals and their families to assess needs and where necessary provide a package of care to meet those needs. This may include a range of domiciliary home care services and residential/nursing care and Aids & Adaptions . Also offer re-ablement services and support to people with physical, learning, sensory and mental disabilities. A further aspect of the role is ensuring that vulnerable adults are safeguarded via the multi-agency Protection of Vulnerable Adults procedures.

#### **Partner**

**SCH 3**

Partnership arrangements with other organisations such as Youth Offending

#### **Children's Services**

**SCH 4**

Services to help the most vulnerable children and families, including Child Protection, Children in Public Care, Home Finding, Youth Justice, Family Centres and Aids & Adaptations for disabled children.

#### **Resources & Performance Management**

**SCH 5**

Costs associated with supporting the Directorate. Services include IT, Finance and Performance Management.

#### **Commissioning**

**SCH 6**

The planning and commissioning of adult and children's health and social services for Aneurin Bevan Health Board (ABHB) Monmouthshire locality and Monmouthshire County Council

#### **Public Protection**

**SCH 7**

To deliver corporate services including, Trading Standards, Licensing, Public and Occupational Health Services as well as Community Safety and Policy. Provides the statutory duty to provide a Civil Registration Service for Monmouthshire to include Births, Deaths, Stillbirths, Marriages, Civil Partnerships and Citizenship Ceremonies.

## Budget Summary 2020/21

Sheet No:	Social Care & Health Services	Original Budget 2019/20 £000's	Revised Budget 2020/21 £000's	Original Budget 2020/21 £000's
	<b>Directly Managed Costs</b>			
SCH 1	Adult Services	7,341	7,659	7,877
SCH 2	Community Care	22,640	22,631	24,434
SCH 3	Partner	418	418	436
SCH 4	Children's Services	11,937	11,959	14,428
SCH 5	Resources and Performance Management	667	531	547
SCH 6	Commissioning	1,638	1,676	1,483
SCH 7	Public Protection	1,458	1,458	1,481
	<b>Net Direct Total</b>	<b>46,099</b>	<b>46,332</b>	<b>50,686</b>
	<b>Indirectly Managed Costs</b>			
SCH 1	Adult Services	1,219	1,219	1,193
SCH 2	Community Care	1,279	1,279	1,114
SCH 3	Partner	93	93	102
SCH 4	Children's Services	1,084	1,084	1,101
SCH 5	Resources and Performance Management	(667)	(574)	(546)
SCH 6	Commissioning	199	21	348
SCH 7	Public Protection	313	313	326
	<b>Net Indirect Total</b>	<b>3,520</b>	<b>3,435</b>	<b>3,638</b>
	<b>Total Social Care &amp; Health Service Areas</b>	<b>49,619</b>	<b>49,767</b>	<b>54,323</b>

## STATEMENT OF SERVICE 2019-24

Service:

### SOCIAL CARE & HEALTH SERVICES

Revenue Cost Plan:

	Original Budget 2019/20 £000's	Revised Budget 2019/20 £000's	Year 1 Budget 2020/21 £000's	Year 2 Budget 2021/22 £000's	Year 3 Budget 2022/23 £000's	Year 4 Budget 2023/24 £000's
<b><i>Directly Managed Costs</i></b>						
Employee Related Pay	21,566	21,763	22,675	23,129	23,591	23,827
Employee Related Other	397	394	369	388	407	427
Employee Related Savings	(331)	(330)	(343)	(350)	(357)	(364)
Premises Related	300	300	285	285	285	285
Transport Related	235	334	352	352	352	352
Supplies & Services	2,007	1,989	1,834	1,834	1,834	1,834
Agency & Contracted	31,911	29,828	34,961	35,024	34,972	35,112
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<b><i>Total Direct Expenditure</i></b>	<b>56,085</b>	<b>54,279</b>	<b>60,132</b>	<b>60,662</b>	<b>61,085</b>	<b>61,473</b>
Grant Income	(4,865)	(2,825)	(3,984)	(3,984)	(3,984)	(3,984)
Discretionary Fees & Charges	(889)	(889)	(901)	(1,017)	(1,017)	(1,017)
Other Income	(4,232)	(4,232)	(4,563)	(4,563)	(4,563)	(4,563)
<b><i>Total Direct Income</i></b>	<b>(9,986)</b>	<b>(7,947)</b>	<b>(9,447)</b>	<b>(9,563)</b>	<b>(9,563)</b>	<b>(9,563)</b>
<b><i>Net Direct Total</i></b>	<b>46,099</b>	<b>46,332</b>	<b>50,686</b>	<b>51,099</b>	<b>51,522</b>	<b>51,911</b>
<b><i>Indirectly Managed Costs</i></b>						
Accommodation Charges	258	258	285	285	285	285
Asset Rentals	294	294	308	308	308	308
Grounds Maintenance	20	20	17	17	17	17
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	69	69	69	69	69	69
Internal Insurance Premiums	1	1	6	6	6	6
Support Services Recharges	3,941	3,856	3,639	3,639	3,639	3,639
<b><i>Total Indirect Expenditure</i></b>	<b>4,581</b>	<b>4,497</b>	<b>4,324</b>	<b>4,324</b>	<b>4,324</b>	<b>4,324</b>
Indirect Income Recharges	(1,062)	(1,062)	(687)	(687)	(687)	(687)
<b><i>Net Indirect Total</i></b>	<b>3,520</b>	<b>3,435</b>	<b>3,638</b>	<b>3,638</b>	<b>3,638</b>	<b>3,638</b>
<b><i>Net Service Total</i></b>	<b>49,619</b>	<b>49,767</b>	<b>54,323</b>	<b>54,736</b>	<b>55,159</b>	<b>55,548</b>



**STATEMENT OF SERVICE 2019-24**

SCH 1

Service:

**Adult Services**

Revenue Cost Plan:

	<b>Original Budget 2019/20 £000's</b>	<b>Revised Budget 2019/20 £000's</b>	<b>Year 1 Budget 2020/21 £000's</b>	<b>Year 2 Budget 2021/22 £000's</b>	<b>Year 3 Budget 2022/23 £000's</b>	<b>Year 4 Budget 2023/24 £000's</b>
<b>Directly Managed Costs</b>						
Employee Related Pay	7,536	7,827	8,239	8,404	8,572	8,658
Employee Related Other	81	81	67	70	74	77
Employee Related Savings	(151)	(151)	(159)	(162)	(165)	(168)
Premises Related	188	189	174	174	174	174
Transport Related	55	85	85	85	85	85
Supplies & Services	456	442	448	448	448	448
Agency & Contracted	124	135	137	137	137	137
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<b>Total Direct Expenditure</b>	<b>8,289</b>	<b>8,607</b>	<b>8,991</b>	<b>9,156</b>	<b>9,324</b>	<b>9,411</b>
Grant Income	(563)	(563)	(729)	(729)	(729)	(729)
Discretionary Fees & Charges	(346)	(346)	(346)	(462)	(462)	(462)
Other Income	(39)	(39)	(39)	(39)	(39)	(39)
<b>Total Direct Income</b>	<b>(948)</b>	<b>(948)</b>	<b>(1,114)</b>	<b>(1,230)</b>	<b>(1,230)</b>	<b>(1,230)</b>
<b>Net Direct Total</b>	<b>7,341</b>	<b>7,659</b>	<b>7,877</b>	<b>7,926</b>	<b>8,094</b>	<b>8,180</b>
<b>Indirectly Managed Costs</b>						
Accommodation Charges	5	5	6	6	6	6
Asset Rentals	189	189	198	198	198	198
Grounds Maintenance	15	15	17	17	17	17
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	68	68	68	68	68	68
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	942	942	904	904	904	904
<b>Total Indirect Expenditure</b>	<b>1,219</b>	<b>1,219</b>	<b>1,193</b>	<b>1,193</b>	<b>1,193</b>	<b>1,193</b>
Indirect Income Recharges	0	0	0	0	0	0
<b>Net Indirect Total</b>	<b>1,219</b>	<b>1,219</b>	<b>1,193</b>	<b>1,193</b>	<b>1,193</b>	<b>1,193</b>
<b>Net Service Total</b>	<b>8,560</b>	<b>8,878</b>	<b>9,070</b>	<b>9,119</b>	<b>9,287</b>	<b>9,373</b>

<b>Budget Changes 2019/20</b>	8,560	
<b>Virements</b>	318	
<b>Revised Budget 2019/20</b>	<b>8,878</b>	<b>8,878</b>
<b>Variance</b>		192
<b>Approved Budget 2020/21</b>		<b>9,070</b>

**STATEMENT OF SERVICE 2019-24**

SCH 2

Service:

**Community Care**

Revenue Cost Plan:

	<b>Original Budget 2019/20 £000's</b>	<b>Revised Budget 2019/20 £000's</b>	<b>Year 1 Budget 2020/21 £000's</b>	<b>Year 2 Budget 2021/22 £000's</b>	<b>Year 3 Budget 2022/23 £000's</b>	<b>Year 4 Budget 2023/24 £000's</b>
<b>Directly Managed Costs</b>						
Employee Related Pay	4,306	4,315	4,387	4,475	4,564	4,610
Employee Related Other	108	108	109	114	120	126
Employee Related Savings	(86)	(86)	(87)	(89)	(91)	(93)
Premises Related	0	0	0	0	0	0
Transport Related	28	25	25	25	25	25
Supplies & Services	38	38	23	23	23	23
Agency & Contracted	22,908	22,891	25,974	26,037	25,985	26,125
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<b>Total Direct Expenditure</b>	<b>27,301</b>	<b>27,291</b>	<b>30,430</b>	<b>30,585</b>	<b>30,627</b>	<b>30,816</b>
Grant Income	(801)	(801)	(1,785)	(1,785)	(1,785)	(1,785)
Discretionary Fees & Charges	0	0	0	0	0	0
Other Income	(3,860)	(3,860)	(4,212)	(4,212)	(4,212)	(4,212)
<b>Total Direct Income</b>	<b>(4,661)</b>	<b>(4,661)</b>	<b>(5,996)</b>	<b>(5,996)</b>	<b>(5,996)</b>	<b>(5,996)</b>
<b>Net Direct Total</b>	<b>22,640</b>	<b>22,631</b>	<b>24,434</b>	<b>24,589</b>	<b>24,630</b>	<b>24,820</b>
<b>Indirectly Managed Costs</b>						
Accommodation Charges	30	30	31	31	31	31
Asset Rentals	54	54	54	54	54	54
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	1,195	1,195	1,040	1,040	1,040	1,040
<b>Total Indirect Expenditure</b>	<b>1,279</b>	<b>1,279</b>	<b>1,125</b>	<b>1,125</b>	<b>1,125</b>	<b>1,125</b>
Indirect Income Recharges	0	0	(11)	(11)	(11)	(11)
<b>Net Indirect Total</b>	<b>1,279</b>	<b>1,279</b>	<b>1,114</b>	<b>1,114</b>	<b>1,114</b>	<b>1,114</b>
<b>Net Service Total</b>	<b>23,919</b>	<b>23,910</b>	<b>25,547</b>	<b>25,703</b>	<b>25,744</b>	<b>25,934</b>
<b>Budget Changes 2019/20</b>		23,919				
<b>Virements</b>		(10)				
<b>Revised Budget 2019/20</b>		<b>23,910</b>	23,910			
<b>Variance</b>			1,638			
<b>Approved Budget 2020/21</b>			<b>25,547</b>			

## STATEMENT OF SERVICE 2019-24

SCH 3

Service:

**Partner**

Revenue Cost Plan:

	Original Budget 2019/20 £000's	Revised Budget 2019/20 £000's	Year 1 Budget 2020/21 £000's	Year 2 Budget 2021/22 £000's	Year 3 Budget 2022/23 £000's	Year 4 Budget 2023/24 £000's
<b><i>Directly Managed Costs</i></b>						
Employee Related Pay	1,252	1,252	1,274	1,300	1,326	1,339
Employee Related Other	47	47	47	49	52	54
Employee Related Savings	(25)	(25)	(25)	(26)	(26)	(27)
Premises Related	54	56	56	56	56	56
Transport Related	1	1	1	1	1	1
Supplies & Services	106	104	104	104	104	104
Agency & Contracted	40	40	46	46	46	46
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<b><i>Total Direct Expenditure</i></b>	<b>1,475</b>	<b>1,475</b>	<b>1,502</b>	<b>1,530</b>	<b>1,558</b>	<b>1,573</b>
Grant Income	(1,057)	(1,057)	(1,066)	(1,066)	(1,066)	(1,066)
Discretionary Fees & Charges	0	0	0	0	0	0
Other Income	0	0	0	0	0	0
<b><i>Total Direct Income</i></b>	<b>(1,057)</b>	<b>(1,057)</b>	<b>(1,066)</b>	<b>(1,066)</b>	<b>(1,066)</b>	<b>(1,066)</b>
<b><i>Net Direct Total</i></b>	<b>418</b>	<b>418</b>	<b>436</b>	<b>464</b>	<b>491</b>	<b>507</b>
<b><i>Indirectly Managed Costs</i></b>						
Accommodation Charges	0	0	0	0	0	0
Asset Rentals	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	93	93	102	102	102	102
<b><i>Total Indirect Expenditure</i></b>	<b>93</b>	<b>93</b>	<b>102</b>	<b>102</b>	<b>102</b>	<b>102</b>
Indirect Income Recharges	0	0	0	0	0	0
<b><i>Net Indirect Total</i></b>	<b>93</b>	<b>93</b>	<b>102</b>	<b>102</b>	<b>102</b>	<b>102</b>
<b>Net Service Total</b>	<b>511</b>	<b>511</b>	<b>538</b>	<b>566</b>	<b>594</b>	<b>609</b>

<b>Budget Changes 2019/20</b>	511	
<b>Virements</b>	(0)	
<b>Revised Budget 2019/20</b>	<b>511</b>	<b>511</b>
<b>Variance</b>		27
<b>Approved Budget 2020/21</b>		<b>538</b>

**STATEMENT OF SERVICE 2019-24**

SCH 4

Service: **Children's Services**

Revenue Cost Plan:

	<b>Original Budget 2019/20 £000's</b>	<b>Revised Budget 2019/20 £000's</b>	<b>Year 1 Budget 2020/21 £000's</b>	<b>Year 2 Budget 2021/22 £000's</b>	<b>Year 3 Budget 2022/23 £000's</b>	<b>Year 4 Budget 2023/24 £000's</b>
<b><i>Directly Managed Costs</i></b>						
Employee Related Pay	5,521	5,521	5,859	5,976	6,095	6,156
Employee Related Other	126	126	116	122	128	134
Employee Related Savings	(11)	(11)	(14)	(14)	(15)	(15)
Premises Related	53	53	53	53	53	53
Transport Related	3	3	3	3	3	3
Supplies & Services	1,150	1,166	1,020	1,020	1,020	1,020
Agency & Contracted	5,777	5,782	8,061	8,061	8,061	8,061
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<b><i>Total Direct Expenditure</i></b>	<b>12,617</b>	<b>12,639</b>	<b>15,096</b>	<b>15,219</b>	<b>15,345</b>	<b>15,412</b>
Grant Income	(405)	(405)	(404)	(404)	(404)	(404)
Discretionary Fees & Charges	0	0	0	0	0	0
Other Income	(275)	(275)	(265)	(265)	(265)	(265)
<b><i>Total Direct Income</i></b>	<b>(680)</b>	<b>(680)</b>	<b>(669)</b>	<b>(669)</b>	<b>(669)</b>	<b>(669)</b>
<b><i>Net Direct Total</i></b>	<b>11,937</b>	<b>11,959</b>	<b>14,428</b>	<b>14,551</b>	<b>14,676</b>	<b>14,743</b>
<b><i>Indirectly Managed Costs</i></b>						
Accommodation Charges	133	133	151	151	151	151
Asset Rentals	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	5	5	5	5
Support Services Recharges	950	951	944	944	944	944
<b><i>Total Indirect Expenditure</i></b>	<b>1,084</b>	<b>1,084</b>	<b>1,101</b>	<b>1,101</b>	<b>1,101</b>	<b>1,101</b>
Indirect Income Recharges	0	0	0	0	0	0
<b><i>Net Indirect Total</i></b>	<b>1,084</b>	<b>1,084</b>	<b>1,101</b>	<b>1,101</b>	<b>1,101</b>	<b>1,101</b>
<b><i>Net Service Total</i></b>	<b>13,021</b>	<b>13,043</b>	<b>15,528</b>	<b>15,651</b>	<b>15,777</b>	<b>15,844</b>

<b>Budget Changes 2019/20</b>	13,021	
<b>Virements</b>	22	
<b>Revised Budget 2019/20</b>	<b>13,043</b>	<b>13,043</b>
<b>Variance</b>		2,485
<b>Approved Budget 2020/21</b>		<b>15,528</b>

## STATEMENT OF SERVICE 2019-24

SCH 5

Service: **Resources & Performance Management**

Revenue Cost Plan:

	Original Budget 2019/20 £000's	Revised Budget 2019/20 £000's	Year 1 Budget 2020/21 £000's	Year 2 Budget 2021/22 £000's	Year 3 Budget 2022/23 £000's	Year 4 Budget 2023/24 £000's
<b><i>Directly Managed Costs</i></b>						
Employee Related Pay	526	526	543	554	565	571
Employee Related Other	3	3	1	1	1	1
Employee Related Savings	(10)	(10)	(11)	(11)	(11)	(11)
Premises Related	0	0	0	0	0	0
Transport Related	94	0	0	0	0	0
Supplies & Services	22	13	13	13	13	13
Agency & Contracted	32	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<b><i>Total Direct Expenditure</i></b>	<b>667</b>	<b>531</b>	<b>547</b>	<b>557</b>	<b>568</b>	<b>574</b>
Grant Income	0	0	0	0	0	0
Discretionary Fees & Charges	0	0	0	0	0	0
Other Income	0	0	0	0	0	0
<b><i>Total Direct Income</i></b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><i>Net Direct Total</i></b>	<b>667</b>	<b>531</b>	<b>547</b>	<b>557</b>	<b>568</b>	<b>574</b>
<b><i>Indirectly Managed Costs</i></b>						
Accommodation Charges	12	12	16	16	16	16
Asset Rentals	51	0	0	0	0	0
Grounds Maintenance	5	5	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	1	1	1	1	1	1
Internal Insurance Premiums	1	1	1	1	1	1
Support Services Recharges	220	218	2	2	2	2
<b><i>Total Indirect Expenditure</i></b>	<b>289</b>	<b>236</b>	<b>19</b>	<b>19</b>	<b>19</b>	<b>19</b>
Indirect Income Recharges	(956)	(810)	(565)	(565)	(565)	(565)
<b><i>Net Indirect Total</i></b>	<b>(667)</b>	<b>(574)</b>	<b>(546)</b>	<b>(546)</b>	<b>(546)</b>	<b>(546)</b>
<b>Net Service Total</b>	<b>0</b>	<b>(43)</b>	<b>1</b>	<b>12</b>	<b>23</b>	<b>28</b>
<b>Budget Changes 2019/20</b>		0				
<b>Virements</b>		(43)				
<b>Revised Budget 2019/20</b>		<b>(43)</b>	<b>(43)</b>			
<b>Variance</b>			44			
<b>Approved Budget 2020/21</b>			<b>1</b>			

**STATEMENT OF SERVICE 2019-24**

SCH 6

Service: **Commissioning**

Revenue Cost Plan:

	Original Budget 2019/20 £000's	Revised Budget 2019/20 £000's	Year 1 Budget 2020/21 £000's	Year 2 Budget 2021/22 £000's	Year 3 Budget 2022/23 £000's	Year 4 Budget 2023/24 £000's
<b>Directly Managed Costs</b>						
Employee Related Pay	530	428	442	451	460	465
Employee Related Other	11	7	7	7	8	8
Employee Related Savings	(11)	(9)	(9)	(9)	(9)	(9)
Premises Related	5	1	1	1	1	1
Transport Related	21	187	205	205	205	205
Supplies & Services	103	92	93	93	93	93
Agency & Contracted	3,029	980	743	743	743	743
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<b>Total Direct Expenditure</b>	<b>3,688</b>	<b>1,687</b>	<b>1,483</b>	<b>1,492</b>	<b>1,501</b>	<b>1,506</b>
Grant Income	(2,039)	0	0	0	0	0
Discretionary Fees & Charges	0	0	0	0	0	0
Other Income	(11)	(11)	0	0	0	0
<b>Total Direct Income</b>	<b>(2,050)</b>	<b>(11)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Direct Total</b>	<b>1,638</b>	<b>1,676</b>	<b>1,483</b>	<b>1,492</b>	<b>1,501</b>	<b>1,506</b>
<b>Indirectly Managed Costs</b>						
Accommodation Charges	17	17	20	20	20	20
Asset Rentals	0	51	55	55	55	55
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	183	100	272	272	272	272
<b>Total Indirect Expenditure</b>	<b>199</b>	<b>167</b>	<b>348</b>	<b>348</b>	<b>348</b>	<b>348</b>
Indirect Income Recharges	0	(146)	0	0	0	0
<b>Net Indirect Total</b>	<b>199</b>	<b>21</b>	<b>348</b>	<b>348</b>	<b>348</b>	<b>348</b>
<b>Net Service Total</b>	<b>1,837</b>	<b>1,698</b>	<b>1,830</b>	<b>1,840</b>	<b>1,849</b>	<b>1,854</b>

<b>Budget Changes 2019/20</b>	1,837	
<b>Virements</b>	(140)	
<b>Revised Budget 2019/20</b>	<b>1,698</b>	1,698
<b>Variance</b>		133
<b>Approved Budget 2020/21</b>		<b>1,830</b>

## STATEMENT OF SERVICE 2019-24

SCH 7

Service:

**Public Protection**

Revenue Cost Plan:

	Original Budget 2019/20 £000's	Revised Budget 2019/20 £000's	Year 1 Budget 2020/21 £000's	Year 2 Budget 2021/22 £000's	Year 3 Budget 2022/23 £000's	Year 4 Budget 2023/24 £000's
<b><i>Directly Managed Costs</i></b>						
Employee Related Pay	1,895	1,895	1,930	1,969	2,008	2,028
Employee Related Other	23	23	23	24	25	26
Employee Related Savings	(37)	(37)	(38)	(39)	(40)	(40)
Premises Related	2	2	2	2	2	2
Transport Related	33	33	33	33	33	33
Supplies & Services	133	133	133	133	133	133
Agency & Contracted	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<b><i>Total Direct Expenditure</i></b>	<b>2,048</b>	<b>2,048</b>	<b>2,083</b>	<b>2,122</b>	<b>2,161</b>	<b>2,182</b>
Grant Income	0	0	0	0	0	0
Discretionary Fees & Charges	(544)	(544)	(555)	(555)	(555)	(555)
Other Income	(47)	(47)	(47)	(47)	(47)	(47)
<b><i>Total Direct Income</i></b>	<b>(590)</b>	<b>(590)</b>	<b>(601)</b>	<b>(601)</b>	<b>(601)</b>	<b>(601)</b>
<b><i>Net Direct Total</i></b>	<b>1,458</b>	<b>1,458</b>	<b>1,481</b>	<b>1,520</b>	<b>1,560</b>	<b>1,581</b>
<b><i>Indirectly Managed Costs</i></b>						
Accommodation Charges	60	60	62	62	62	62
Asset Rentals	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	358	358	374	374	374	374
<b><i>Total Indirect Expenditure</i></b>	<b>418</b>	<b>418</b>	<b>436</b>	<b>436</b>	<b>436</b>	<b>436</b>
Indirect Income Recharges	(106)	(106)	(110)	(110)	(110)	(110)
<b><i>Net Indirect Total</i></b>	<b>313</b>	<b>313</b>	<b>326</b>	<b>326</b>	<b>326</b>	<b>326</b>
<b>Net Service Total</b>	<b>1,770</b>	<b>1,770</b>	<b>1,807</b>	<b>1,846</b>	<b>1,886</b>	<b>1,907</b>

<b>Budget Changes 2019/20</b>	1,770	
<b>Virements</b>	0	
<b>Revised Budget 2019/20</b>	<b>1,770</b>	<b>1,770</b>
<b>Variance</b>		37
<b>Approved Budget 2020/21</b>		<b>1,807</b>

**BUDGET 2020/21**

**SECTION 6**

**ENTERPRISE**

**PORTFOLIO**



# BUDGET 2020/21

## INDEX OF SERVICES

### ENTERPRISE PORTFOLIO

#### **Business Growth & Enterprise**

**ENT 1**

Provision of Administration and Managerial support to the Enterprise Directorate. Service aims - to 'serve' internal and external customers through the provision of an enterprise mind-set and skill-set. This enables investment in building the capacity needed for future public service delivery both in terms of creating a prosperous and growing economy and in relation to public servants with the behaviours and skills to deliver 21st century public services. The service contributes to the core purpose of 'sustainable and resilient communities' through a focus on a vibrant economy through the Business Growth and Enterprise Strategy and the Rural Development Plan; connecting people to performance through the People and Organisational Development Strategy and connecting the county and council through an ambitious digital strategy - County.

#### **Tourism Life & Culture (Monlife)**

**ENT 2**

Service aims – to promote healthier lives and inspirational experiences and promote the vibrancy of Monmouthshire as a great place to be. We achieve this with the provision of a number of services – providing high quality leisure centres, sports development, outdoor education centres, museums, attractions, youth, countryside and tourism services. We work with a range of partners to support local businesses (e.g. Tourism partnerships), community groups (sports clubs, village halls) countryside (National Resources Wales & AONB) and encourage inward investment through grants and other external funding. We support other providers to improve the outcomes for residents, visitors and workers in Monmouthshire.

#### **Planning & Housing**

**ENT 3**

Service aims - to provide and fulfil the Council's statutory land-use planning and development management functions. To produce the Local Development Plan in a sustainable way that passes the 'test of soundness' linked to the Single Integrated Plan and ensure a five year housing land supply.

#### **Operations**

**ENT 4**

Provides a range of services for: waste and recycling collections, street cleansing and local environmental cleanliness, grounds maintenance and provision of operational training. Other services including Highways Maintenance, Street Lighting, Traffic Management, Transport Policy and Land Drainage. Provides school and community transport, vehicle hire facilities for external organisations and community groups.

## Budget Summary 2020/21

Sheet No:	Enterprise	Original Budget 2019/20 £000's	Revised Budget 2019/20 £000's	Original Budget 2020/21 £000's
	<b>Directly Managed Costs</b>			
ENT 1	Business Growth and Enterprise	5,217	1,766	1,918
ENT 2	MONLIFE Tourism, Leisure & Culture	0	3,465	3,565
ENT 3	Planning & Housing	2,069	1,946	1,951
ENT 4	Operations	15,228	16,522	16,698
	<b>Net Direct Total</b>	<b>22,514</b>	<b>23,700</b>	<b>24,133</b>
	<b>Indirectly Managed Costs</b>			
ENT 1	Business Growth and Enterprise	141	34	89
ENT 2	MONLIFE Tourism, Leisure & Culture	2,679	2,679	2,909
ENT 3	Planning & Housing	625	885	875
ENT 4	Operations	5,620	5,360	5,239
	<b>Net Indirect Total</b>	<b>9,065</b>	<b>8,959</b>	<b>9,112</b>
	<b>Total Enterprise Service Areas</b>	<b>31,580</b>	<b>32,658</b>	<b>33,245</b>

**STATEMENT OF SERVICE 2019-24**

Service:

**ENTERPRISE SERVICE AREA  
BUDGET SUMMARY**

Revenue Cost Plan:

	<b>Original Budget 2019/20 £000's</b>	<b>Revised Budget 2019/20 £000's</b>	<b>Year 1 Budget 2020/21 £000's</b>	<b>Year 2 Budget 2021/22 £000's</b>	<b>Year 3 Budget 2022/23 £000's</b>	<b>Year 4 Budget 2023/24 £000's</b>
<b><i>Directly Managed Costs</i></b>						
Employee Related Pay	20,012	27,446	28,442	28,913	29,388	29,895
Employee Related Other	385	392	616	648	681	714
Employee Related Savings	(359)	(496)	(538)	(549)	(560)	(571)
Premises Related	1,786	2,595	2,761	2,761	2,761	2,761
Transport Related	11,968	13,122	13,345	13,345	13,345	13,345
Supplies & Services	20,498	18,269	18,277	18,480	18,491	18,476
Agency & Contracted	5,170	7,634	7,068	7,068	7,068	7,068
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<b><i>Total Direct Expenditure</i></b>	<b>59,461</b>	<b>68,963</b>	<b>69,972</b>	<b>70,667</b>	<b>71,175</b>	<b>71,689</b>
Grant Income	(16,459)	(18,678)	(19,375)	(19,375)	(19,375)	(19,375)
Discretionary Fees & Charges	(6,782)	(11,565)	(11,828)	(11,984)	(11,984)	(11,984)
Other Income	(13,705)	(15,019)	(14,636)	(14,636)	(14,636)	(14,636)
<b><i>Total Direct Income</i></b>	<b>(36,946)</b>	<b>(45,263)</b>	<b>(45,840)</b>	<b>(45,996)</b>	<b>(45,996)</b>	<b>(45,996)</b>
<b><i>Net Direct Total</i></b>	<b>22,514</b>	<b>23,700</b>	<b>24,133</b>	<b>24,672</b>	<b>25,179</b>	<b>25,693</b>
<b><i>Indirectly Managed Costs</i></b>						
Accommodation Charges	279	279	297	297	297	297
Asset Rentals	3,633	3,633	5,032	5,032	5,032	5,032
Grounds Maintenance	358	358	1,388	1,388	1,388	1,388
Contract Cleaning	57	57	59	59	59	59
Building Maintenance	260	260	260	260	260	260
Internal Insurance Premiums	856	856	815	815	815	815
Support Services Recharges	4,921	5,027	3,891	3,891	3,891	3,891
<b><i>Total Indirect Expenditure</i></b>	<b>10,364</b>	<b>10,470</b>	<b>11,742</b>	<b>11,742</b>	<b>11,742</b>	<b>11,742</b>
Indirect Income Recharges	(1,299)	(1,511)	(2,629)	(2,629)	(2,629)	(2,629)
<b><i>Net Indirect Total</i></b>	<b>9,065</b>	<b>8,959</b>	<b>9,112</b>	<b>9,112</b>	<b>9,112</b>	<b>9,112</b>
<b><i>Net Service Total</i></b>	<b>31,580</b>	<b>32,658</b>	<b>33,245</b>	<b>33,784</b>	<b>34,291</b>	<b>34,805</b>

**STATEMENT OF SERVICE 2019-24**

ENT 1

Service:

**Business Growth & Enterprise**

Revenue Cost Plan:

	Original Budget 2019/20 £000's	Revised Budget 2019/20 £000's	Year 1 Budget 2020/21 £000's	Year 2 Budget 2021/22 £000's	Year 3 Budget 2022/23 £000's	Year 4 Budget 2023/24 £000's
<b>Directly Managed Costs</b>						
Employee Related Pay	2,132	2,699	2,719	2,764	2,821	2,884
Employee Related Other	32	51	51	53	56	59
Employee Related Savings	(40)	(47)	(53)	(54)	(55)	(56)
Premises Related	5	6	6	6	6	6
Transport Related	7	7	7	7	7	7
Supplies & Services	4,805	1,056	1,141	1,141	1,141	1,141
Agency & Contracted	0	2,099	2,044	2,044	2,044	2,044
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<b>Total Direct Expenditure</b>	<b>6,942</b>	<b>5,872</b>	<b>5,916</b>	<b>5,962</b>	<b>6,021</b>	<b>6,086</b>
Grant Income	(1,437)	(3,459)	(3,233)	(3,233)	(3,233)	(3,233)
Discretionary Fees & Charges	(250)	(392)	(510)	(510)	(510)	(510)
Other Income	(37)	(255)	(255)	(255)	(255)	(255)
<b>Total Direct Income</b>	<b>(1,724)</b>	<b>(4,106)</b>	<b>(3,998)</b>	<b>(3,998)</b>	<b>(3,998)</b>	<b>(3,998)</b>
<b>Net Direct Total</b>	<b>5,217</b>	<b>1,766</b>	<b>1,918</b>	<b>1,964</b>	<b>2,023</b>	<b>2,088</b>
<b>Indirectly Managed Costs</b>						
Accommodation Charges	45	45	50	50	50	50
Asset Rentals	0	0	5	5	5	5
Grounds Maintenance	0	0	1	1	1	1
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	2	2	2	2	2	2
Internal Insurance Premiums	2	2	3	3	3	3
Support Services Recharges	619	724	811	811	811	811
<b>Total Indirect Expenditure</b>	<b>668</b>	<b>774</b>	<b>871</b>	<b>871</b>	<b>871</b>	<b>871</b>
Indirect Income Recharges	(527)	(739)	(782)	(782)	(782)	(782)
<b>Net Indirect Total</b>	<b>141</b>	<b>34</b>	<b>89</b>	<b>89</b>	<b>89</b>	<b>89</b>
<b>Net Service Total</b>	<b>5,358</b>	<b>1,800</b>	<b>2,007</b>	<b>2,054</b>	<b>2,112</b>	<b>2,177</b>

<b>Budget Changes 2019/20</b>	5,358	
<b>Virements</b>	(3,558)	
<b>Revised Budget 2019/20</b>	<b>1,800</b>	1,800
<b>Variance</b>		<b>207</b>
<b>Approved Budget 2020/21</b>		<b>2,007</b>

**STATEMENT OF SERVICE 2019-24**

ENT 2

Service: **Tourism Life & Culture (Monlife)**

Revenue Cost Plan:

	Original Budget 2019/20 £000's	Revised Budget 2019/20 £000's	Year 1 Budget 2020/21 £000's	Year 2 Budget 2021/22 £000's	Year 3 Budget 2022/23 £000's	Year 4 Budget 2023/24 £000's
<b>Directly Managed Costs</b>						
Employee Related Pay	0	6,547	7,180	7,299	7,328	7,342
Employee Related Other	0	26	29	31	32	34
Employee Related Savings	0	(121)	(143)	(146)	(149)	(152)
Premises Related	0	760	890	890	890	890
Transport Related	0	97	92	92	92	92
Supplies & Services	0	1,006	1,093	1,093	1,104	1,088
Agency & Contracted	0	185	133	133	133	133
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<b>Total Direct Expenditure</b>	<b>0</b>	<b>8,500</b>	<b>9,276</b>	<b>9,393</b>	<b>9,432</b>	<b>9,428</b>
Grant Income	0	(189)	(1,101)	(1,101)	(1,101)	(1,101)
Discretionary Fees & Charges	0	(4,064)	(4,605)	(4,605)	(4,605)	(4,605)
Other Income	0	(781)	(4)	(4)	(4)	(4)
<b>Total Direct Income</b>	<b>0</b>	<b>(5,035)</b>	<b>(5,710)</b>	<b>(5,710)</b>	<b>(5,710)</b>	<b>(5,710)</b>
<b>Net Direct Total</b>	<b>0</b>	<b>3,465</b>	<b>3,565</b>	<b>3,683</b>	<b>3,722</b>	<b>3,717</b>
<b>Indirectly Managed Costs</b>						
Accommodation Charges	29	29	32	32	32	32
Asset Rentals	1,148	1,148	1,346	1,346	1,346	1,346
Grounds Maintenance	15	15	15	15	15	15
Contract Cleaning	30	30	31	31	31	31
Building Maintenance	212	212	212	212	212	212
Internal Insurance Premiums	20	20	26	26	26	26
Support Services Recharges	1,226	1,226	1,247	1,247	1,247	1,247
<b>Total Indirect Expenditure</b>	<b>2,679</b>	<b>2,679</b>	<b>2,909</b>	<b>2,909</b>	<b>2,909</b>	<b>2,909</b>
Indirect Income Recharges	0	0		0	0	0
<b>Net Indirect Total</b>	<b>2,679</b>	<b>2,679</b>	<b>2,909</b>	<b>2,909</b>	<b>2,909</b>	<b>2,909</b>
<b>Net Service Total</b>	<b>2,679</b>	<b>6,145</b>	<b>6,474</b>	<b>6,592</b>	<b>6,631</b>	<b>6,626</b>

<b>Budget Changes 2019/20</b>	2,679	
<b>Virements</b>	3,465	
<b>Revised Budget 2019/20</b>	<b>6,145</b>	6,145
<b>Variance</b>		330
<b>Approved Budget 2020/21</b>		<b>6,474</b>

**STATEMENT OF SERVICE 2019-24**

ENT 3

Service:

**PLANNING & HOUSING**

Revenue Cost Plan:

	<b>Original Budget 2019/20 £000's</b>	<b>Revised Budget 2019/20 £000's</b>	<b>Year 1 Budget 2020/21 £000's</b>	<b>Year 2 Budget 2021/22 £000's</b>	<b>Year 3 Budget 2022/23 £000's</b>	<b>Year 4 Budget 2023/24 £000's</b>
<b><i>Directly Managed Costs</i></b>						
Employee Related Pay	2,671	4,634	4,707	4,785	4,884	4,993
Employee Related Other	32	44	42	44	46	48
Employee Related Savings	(53)	(90)	(93)	(95)	(97)	(99)
Premises Related	642	899	895	895	895	895
Transport Related	20	110	110	110	110	110
Supplies & Services	868	992	788	788	788	788
Agency & Contracted	137	532	402	402	402	402
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<b><i>Total Direct Expenditure</i></b>	<b>4,317</b>	<b>7,121</b>	<b>6,850</b>	<b>6,928</b>	<b>7,027</b>	<b>7,137</b>
Grant Income	(633)	(797)	(724)	(724)	(724)	(724)
Discretionary Fees & Charges	(740)	(3,126)	(2,997)	(2,997)	(2,997)	(2,997)
Other Income	(874)	(1,251)	(1,178)	(1,178)	(1,178)	(1,178)
<b><i>Total Direct Income</i></b>	<b>(2,247)</b>	<b>(5,175)</b>	<b>(4,899)</b>	<b>(4,899)</b>	<b>(4,899)</b>	<b>(4,899)</b>
<b><i>Net Direct Total</i></b>	<b>2,069</b>	<b>1,946</b>	<b>1,951</b>	<b>2,029</b>	<b>2,128</b>	<b>2,238</b>
<b><i>Indirectly Managed Costs</i></b>						
Accommodation Charges	76	101	81	81	81	81
Asset Rentals	11	45	47	47	47	47
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges*	538	739	746	746	746	746
<b><i>Total Indirect Expenditure</i></b>	<b>625</b>	<b>885</b>	<b>875</b>	<b>875</b>	<b>875</b>	<b>875</b>
Indirect Income Recharges	0	0	0	0	0	0
<b><i>Net Indirect Total</i></b>	<b>625</b>	<b>885</b>	<b>875</b>	<b>875</b>	<b>875</b>	<b>875</b>
<b>Net Service Total</b>	<b>2,695</b>	<b>2,831</b>	<b>2,826</b>	<b>2,904</b>	<b>3,003</b>	<b>3,113</b>
<b>Budget Changes 2019/20</b>		2,695				
<b>Virements</b>		137				
<b>Revised Budget 2019/20</b>		<b>2,831</b>	<b>2,831</b>			
<b>Variance</b>			(5)			
<b>Approved Budget 2020/21</b>			<b>2,826</b>			

		98000	
2763.878	0.095593	9368.067	2820.877
7299.128	0.25245	24740.14	7328.42
4,785	0.165499	16218.93	4,884
14065.01	0.486458	47672.86	14355.07
<u>28913.12</u>	<u>1</u>	<u>98000</u>	<u>29388.15</u>

18000		70000
1720.665	2883.985	6691.477
4544.107	7341.547	17671.53
2978.988	4,993	11584.95
<u>8756.24</u>	<u>14676.22</u>	<u>34052.05</u>
<u>18000</u>	<u>29894.8</u>	<u>70000</u>



## STATEMENT OF SERVICE 2019-24

ENT 4

Service:

**Operations**

Revenue Cost Plan:

	Original Budget 2019/20 £000's	Revised Budget 2019/20 £000's	Year 1 Budget 2020/21 £000's	Year 2 Budget 2021/22 £000's	Year 3 Budget 2022/23 £000's	Year 4 Budget 2023/24 £000's
<b><i>Directly Managed Costs</i></b>						
Employee Related Pay	15,209	13,565	13,836	14,065	14,355	14,676
Employee Related Other	321	272	495	521	547	574
Employee Related Savings	(265)	(237)	(250)	(255)	(260)	(265)
Premises Related	1,139	931	970	970	970	970
Transport Related	11,941	12,907	13,136	13,136	13,136	13,136
Supplies & Services	14,825	15,216	15,254	15,457	15,457	15,458
Agency & Contracted	5,033	4,817	4,489	4,489	4,489	4,489
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<b><i>Total Direct Expenditure</i></b>	<b>48,202</b>	<b>47,470</b>	<b>47,931</b>	<b>48,384</b>	<b>48,695</b>	<b>49,039</b>
Grant Income	(14,388)	(14,233)	(14,317)	(14,317)	(14,317)	(14,317)
Discretionary Fees & Charges	(5,791)	(3,982)	(3,716)	(3,872)	(3,872)	(3,872)
Other Income	(12,795)	(12,732)	(13,199)	(13,199)	(13,199)	(13,199)
<b><i>Total Direct Income</i></b>	<b>(32,975)</b>	<b>(30,947)</b>	<b>(31,233)</b>	<b>(31,389)</b>	<b>(31,389)</b>	<b>(31,389)</b>
<b><i>Net Direct Total</i></b>	<b>15,228</b>	<b>16,522</b>	<b>16,698</b>	<b>16,995</b>	<b>17,306</b>	<b>17,650</b>
<b><i>Indirectly Managed Costs</i></b>						
Accommodation Charges	129	104	134	134	134	134
Asset Rentals	2,474	2,440	3,634	3,634	3,634	3,634
Grounds Maintenance	344	344	1,372	1,372	1,372	1,372
Contract Cleaning	27	27	28	28	28	28
Building Maintenance	46	46	46	46	46	46
Internal Insurance Premiums	834	834	786	786	786	786
Support Services Recharges*	2,538	2,337	1,087	1,087	1,087	1,087
<b><i>Total Indirect Expenditure</i></b>	<b>6,392</b>	<b>6,132</b>	<b>7,087</b>	<b>7,087</b>	<b>7,087</b>	<b>7,087</b>
Indirect Income Recharges	(772)	(772)	(1,847)	(1,847)	(1,847)	(1,847)
<b><i>Net Indirect Total</i></b>	<b>5,620</b>	<b>5,360</b>	<b>5,239</b>	<b>5,239</b>	<b>5,239</b>	<b>5,239</b>
<b>Net Service Total</b>	<b>20,848</b>	<b>21,882</b>	<b>21,938</b>	<b>22,234</b>	<b>22,545</b>	<b>22,889</b>
<b>Budget Changes 2019/20</b>		20,848				
<b>Virements</b>		1,035				
<b>Revised Budget 2019/20</b>		<b>21,882</b>	21,882			
<b>Variance</b>			55			
<b>Approved Budget 2020/21</b>			<b>21,938</b>			

**BUDGET 2020/21**

**SECTION 7**

**RESOURCES**

**PORTFOLIO**

# **BUDGET 2020/21**

## **INDEX OF SERVICES**

### **RESOURCES PORTFOLIO**

#### **Finance**

**RES 1**

To provide accounts and systems which enable the Council to properly manage its financial affairs within the legislation set by Government by; Supporting the services of the Council with robust and effective financial systems and timely and appropriate financial information and advice, and support services in relation to VAT and creditor payment services. To provide an internal audit service to the Authority. To provide a council tax, business rate and debtors collection service. To pay benefits and provide a cashiering and banking service.

#### **Information Communication & Technology**

**RES 2**

Provides Information Management and Information Communication Services to the authority and supports the joint collaboration Shared Resources Service (SRS) in conjunction with Gwent Police, Torfaen and Blaenau Gwent Councils.

#### **People**

**RES 3**

Provides a range of services including Payroll Services and Senior Leadership Support and Future Monmouthshire

#### **Commercial, Corporate & Landlord Services**

**RES 4**

Service aims - to enable communities to build their own resilience and viability in order to avoid demand for council services. We achieve this principally through Whole Place planning and delivery (Whole Place Strategy) and providing opportunities for community ownership and empowerment. This is supported by a strategic approach to asset management (Strategic Asset Management Plan) and thus, enabling the appropriate quality, variety and affordability of housing (Housing Strategy).

## Budget Summary 2020/21

Sheet No:	<b>RESOURCES</b>	<b>Original Budget 2019/20 £000's</b>	<b>Revised Budget 2019/20 £000's</b>	<b>Original Budget 2020/21 £000's</b>
	<b>Directly Managed Costs</b>			
RES1	Finance	2,559	2,541	2,597
RES 2	Information Communication Technology	2,591	2,825	2,803
RES 3	People	1,677	1,705	1,726
RES 4	Commercial, Corporate & Landlord Services	(138)	775	621
	<b>Net Direct Total</b>	<b>6,688</b>	<b>7,846</b>	<b>7,746</b>
	<b>Indirectly Managed Costs</b>			
RES1	Finance	(1,296)	(1,296)	(1,327)
RES 2	Information Communication Technology	(2,594)	(2,594)	(2,803)
RES 3	People	(1,426)	(1,435)	(1,407)
RES 4	Commercial, Corporate & Landlord Services	(1,221)	(1,221)	(3,016)
	<b>Net Indirect Total</b>	<b>(6,537)</b>	<b>(6,545)</b>	<b>(8,553)</b>
	<b>Total Resources Service Areas</b>	<b>152</b>	<b>1,301</b>	<b>(807)</b>

**STATEMENT OF SERVICE 2019-24**

Service:

**RESOURCES  
BUDGET SUMMARY**

Revenue Cost Plan:

	<b>Original Budget 2019/20 £000's</b>	<b>Revised Budget 2019/20 £000's</b>	<b>Year 1 Budget 2020/21 £000's</b>	<b>Year 2 Budget 2021/22 £000's</b>	<b>Year 3 Budget 2022/23 £000's</b>	<b>Year 4 Budget 2023/24 £000's</b>
<b><i>Directly Managed Costs</i></b>						
Employee Related Pay	5,383	6,939	6,549	6,740	6,875	6,970
Employee Related Other	218	228	232	244	257	269
Employee Related Savings	(110)	(133)	(126)	(128)	(131)	(134)
Premises Related	1,796	1,802	2,016	2,016	2,016	2,016
Transport Related	28	373	372	372	372	372
Supplies & Services	2,075	2,033	4,039	3,978	3,968	4,022
Agency & Contracted	2,190	2,622	2,198	2,198	2,198	2,198
Transfer Payments	0	21,663	21,639	21,639	21,639	21,639
Capital Financing	0	0	0	0	0	0
<b><i>Total Direct Expenditure</i></b>	<b>11,581</b>	<b>35,526</b>	<b>36,918</b>	<b>37,058</b>	<b>37,192</b>	<b>37,351</b>
Grant Income	0	(22,395)	(22,178)	(22,178)	(22,178)	(22,178)
Discretionary Fees & Charges	(3,482)	(3,539)	(5,804)	(5,804)	(5,804)	(5,804)
Other Income	(1,410)	(1,746)	(1,190)	(1,240)	(1,252)	(1,265)
<b><i>Total Direct Income</i></b>	<b>(4,892)</b>	<b>(27,680)</b>	<b>(29,172)</b>	<b>(29,222)</b>	<b>(29,234)</b>	<b>(29,247)</b>
<b><i>Net Direct Total</i></b>	<b>6,688</b>	<b>7,846</b>	<b>7,746</b>	<b>7,836</b>	<b>7,958</b>	<b>8,104</b>
<b><i>Indirectly Managed Costs</i></b>						
Accommodation Charges	186	186	229	229	229	229
Asset Rentals	614	614	1,066	1,066	1,066	1,066
Grounds Maintenance	331	331	378	378	378	378
Contract Cleaning	2	2	2	2	2	2
Building Maintenance	46	46	46	46	46	46
Internal Insurance Premiums	401	401	482	482	482	482
Support Services Recharges	2,680	2,671	967	967	967	967
<b><i>Total Indirect Expenditure</i></b>	<b>4,260</b>	<b>4,251</b>	<b>3,169</b>	<b>3,169</b>	<b>3,169</b>	<b>3,169</b>
Indirect Income Recharges	(10,796)	(10,796)	(11,723)	(11,723)	(11,723)	(11,723)
<b><i>Net Indirect Total</i></b>	<b>(6,537)</b>	<b>(6,545)</b>	<b>(8,553)</b>	<b>(8,553)</b>	<b>(8,553)</b>	<b>(8,553)</b>
<b><i>Net Service Total</i></b>	<b>152</b>	<b>1,301</b>	<b>(807)</b>	<b>(718)</b>	<b>(595)</b>	<b>(449)</b>

## STATEMENT OF SERVICE 2019-24

RES 1

Service:

**Finance**

Revenue Cost Plan:

	Original Budget 2019/20 £000's	Revised Budget 2019/20 £000's	Year 1 Budget 2020/21 £000's	Year 2 Budget 2021/22 £000's	Year 3 Budget 2022/23 £000's	Year 4 Budget 2023/24 £000's
<b><i>Directly Managed Costs</i></b>						
Employee Related Pay	1,053	2,115	1,831	1,868	1,905	1,924
Employee Related Other	77	87	78	82	86	91
Employee Related Savings	(24)	(45)	(36)	(37)	(37)	(38)
Premises Related	0	0	132	132	132	132
Transport Related	0	10	10	10	10	10
Supplies & Services	1,464	1,049	1,372	1,372	1,372	1,372
Agency & Contracted	0	104	0	0	0	0
Transfer Payments	0	21,663	21,639	21,639	21,639	21,639
Capital Financing	0	0	0	0	0	0
<b><i>Total Direct Expenditure</i></b>	<b>2,570</b>	<b>24,983</b>	<b>25,027</b>	<b>25,067</b>	<b>25,107</b>	<b>25,130</b>
Grant Income	0	(22,213)	(22,178)	(22,178)	(22,178)	(22,178)
Discretionary Fees & Charges	0	(11)	(140)	(140)	(140)	(140)
Other Income	(11)	(218)	(112)	(112)	(112)	(112)
<b><i>Total Direct Income</i></b>	<b>(11)</b>	<b>(22,441)</b>	<b>(22,430)</b>	<b>(22,430)</b>	<b>(22,430)</b>	<b>(22,430)</b>
<b><i>Net Direct Total</i></b>	<b>2,559</b>	<b>2,541</b>	<b>2,597</b>	<b>2,637</b>	<b>2,678</b>	<b>2,700</b>
<b><i>Indirectly Managed Costs</i></b>						
Accommodation Charges	65	65	83	83	83	83
Asset Rentals	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	10	10	12	12	12	12
Support Services Recharges*	1,249	1,249	1,245	1,245	1,245	1,245
<b><i>Total Indirect Expenditure</i></b>	<b>1,325</b>	<b>1,325</b>	<b>1,340</b>	<b>1,340</b>	<b>1,340</b>	<b>1,340</b>
Indirect Income Recharges	(2,620)	(2,620)	(2,667)	(2,667)	(2,667)	(2,667)
<b><i>Net Indirect Total</i></b>	<b>(1,296)</b>	<b>(1,296)</b>	<b>(1,327)</b>	<b>(1,327)</b>	<b>(1,327)</b>	<b>(1,327)</b>
<b><i>Net Service Total</i></b>	<b>1,263</b>	<b>1,245</b>	<b>1,269</b>	<b>1,309</b>	<b>1,350</b>	<b>1,373</b>

<b>Budget Changes 2019/20</b>	1,263	
<b>Virements</b>	(18)	
<b>Revised Budget 2019/20</b>	<b>1,245</b>	1,245
<b>Variance</b>		24
<b>Approved Budget 2020/21</b>		<b>1,269</b>

## STATEMENT OF SERVICE 2019-24

RES 2

Service:

**Information Communication Technology**

Revenue Cost Plan:

	Original Budget 2019/20 £000's	Revised Budget 2019/20 £000's	Year 1 Budget 2020/21 £000's	Year 2 Budget 2021/22 £000's	Year 3 Budget 2022/23 £000's	Year 4 Budget 2023/24 £000's
<b><i>Directly Managed Costs</i></b>						
Employee Related Pay	326	440	498	508	519	524
Employee Related Other	7	7	12	13	13	14
Employee Related Savings	(7)	(7)	(10)	(10)	(10)	(11)
Premises Related	0	0	0	0	0	0
Transport Related	0	0	0	0	0	0
Supplies & Services	88	117	130	130	130	130
Agency & Contracted	2,176	2,503	2,183	2,183	2,183	2,183
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<b><i>Total Direct Expenditure</i></b>	<b>2,591</b>	<b>3,061</b>	<b>2,813</b>	<b>2,823</b>	<b>2,834</b>	<b>2,840</b>
Grant Income	0	(182)	0	0	0	0
Discretionary Fees & Charges	0	0	0	0	0	0
Other Income	0	(54)	(11)	(11)	(11)	(11)
<b><i>Total Direct Income</i></b>	<b>0</b>	<b>(236)</b>	<b>(11)</b>	<b>(11)</b>	<b>(11)</b>	<b>(11)</b>
<b><i>Net Direct Total</i></b>	<b>2,591</b>	<b>2,825</b>	<b>2,803</b>	<b>2,813</b>	<b>2,824</b>	<b>2,829</b>
<b><i>Indirectly Managed Costs</i></b>						
Accommodation Charges	5	5	5	5	5	5
Asset Rentals	324	324	766	766	766	766
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges*	142	142	151	151	151	151
<b><i>Total Indirect Expenditure</i></b>	<b>470</b>	<b>470</b>	<b>922</b>	<b>922</b>	<b>922</b>	<b>922</b>
Indirect Income Recharges	(3,064)	(3,064)	(3,725)	(3,725)	(3,725)	(3,725)
<b><i>Net Indirect Total</i></b>	<b>(2,594)</b>	<b>(2,594)</b>	<b>(2,803)</b>	<b>(2,803)</b>	<b>(2,803)</b>	<b>(2,803)</b>
<b><i>Net Service Total</i></b>	<b>(3)</b>	<b>231</b>	<b>0</b>	<b>10</b>	<b>21</b>	<b>27</b>

<b>Budget Changes 2019/20</b>	(3)	
<b>Virements</b>	234	
<b>Revised Budget 2019/20</b>	<b>231</b>	<b>231</b>
<b>Variance</b>		(231)
<b>Approved Budget 2020/21</b>		<b>0</b>

**STATEMENT OF SERVICE 2019-24**

RES 3

Service:

**PEOPLE**

Revenue Cost Plan:

	Original Budget 2019/20 £000's	Revised Budget 2019/20 £000's	Year 1 Budget 2020/21 £000's	Year 2 Budget 2021/22 £000's	Year 3 Budget 2022/23 £000's	Year 4 Budget 2023/24 £000's
<b><i>Directly Managed Costs</i></b>						
Employee Related Pay	1,825	1,882	1,758	1,793	1,829	1,847
Employee Related Other	106	108	114	120	126	132
Employee Related Savings	(36)	(36)	(31)	(31)	(32)	(33)
Premises Related	0	0	0	0	0	0
Transport Related	1	1	0	0	0	0
Supplies & Services	255	222	206	206	206	206
Agency & Contracted	4	5	5	5	5	5
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<b><i>Total Direct Expenditure</i></b>	<b>2,155</b>	<b>2,181</b>	<b>2,052</b>	<b>2,092</b>	<b>2,133</b>	<b>2,157</b>
Grant Income	0	0	0	0	0	0
Discretionary Fees & Charges	(155)	(101)	(60)	(60)	(60)	(60)
Other Income	(323)	(375)	(266)	(266)	(266)	(266)
<b><i>Total Direct Income</i></b>	<b>(478)</b>	<b>(476)</b>	<b>(326)</b>	<b>(326)</b>	<b>(326)</b>	<b>(326)</b>
<b><i>Net Direct Total</i></b>	<b>1,677</b>	<b>1,705</b>	<b>1,726</b>	<b>1,766</b>	<b>1,807</b>	<b>1,831</b>
<b><i>Indirectly Managed Costs</i></b>						
Accommodation Charges	48	48	59	59	59	59
Asset Rentals	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	4	4	5	5	5	5
Support Services Recharges*	431	422	451	451	451	451
<b><i>Total Indirect Expenditure</i></b>	<b>483</b>	<b>474</b>	<b>515</b>	<b>515</b>	<b>515</b>	<b>515</b>
Indirect Income Recharges	(1,909)	(1,909)	(1,922)	(1,922)	(1,922)	(1,922)
<b><i>Net Indirect Total</i></b>	<b>(1,426)</b>	<b>(1,435)</b>	<b>(1,407)</b>	<b>(1,407)</b>	<b>(1,407)</b>	<b>(1,407)</b>
<b>Net Service Total</b>	<b>251</b>	<b>271</b>	<b>318</b>	<b>359</b>	<b>400</b>	<b>424</b>
<b>Budget Changes 2019/20</b>		251				
<b>Virements</b>		20				
<b>Revised Budget 2019/20</b>		<b>271</b>	<b>271</b>			
<b>Variance</b>			48			
<b>Approved Budget 2020/21</b>			<b>318</b>			



## STATEMENT OF SERVICE 2019-24

RES 4

**Service:** **Commercial, Corporate and Landlord Services**  
(including Future Monmouthshire)

**Revenue Cost Plan:**

	Original Budget 2019/20 £000's	Revised Budget 2019/20 £000's	Year 1 Budget 2020/21 £000's	Year 2 Budget 2021/22 £000's	Year 3 Budget 2022/23 £000's	Year 4 Budget 2023/24 £000's
<b><i>Directly Managed Costs</i></b>						
Employee Related Pay	2,179	2,501	2,461	2,571	2,622	2,674
Employee Related Other	27	26	28	30	31	33
Employee Related Savings	(44)	(46)	(49)	(50)	(51)	(52)
Premises Related	1,796	1,802	1,884	1,884	1,884	1,884
Transport Related	27	362	362	362	362	362
Supplies & Services	268	645	2,331	2,270	2,260	2,314
Agency & Contracted	10	10	10	10	10	10
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<b><i>Total Direct Expenditure</i></b>	<b>4,265</b>	<b>5,301</b>	<b>7,027</b>	<b>7,076</b>	<b>7,118</b>	<b>7,225</b>
Grant Income	0	0	0	0	0	0
Discretionary Fees & Charges	(3,327)	(3,428)	(5,604)	(5,604)	(5,604)	(5,604)
Other Income	(1,077)	(1,099)	(801)	(851)	(863)	(876)
<b><i>Total Direct Income</i></b>	<b>(4,404)</b>	<b>(4,527)</b>	<b>(6,406)</b>	<b>(6,456)</b>	<b>(6,468)</b>	<b>(6,481)</b>
<b><i>Net Direct Total</i></b>	<b>(138)</b>	<b>775</b>	<b>621</b>	<b>620</b>	<b>650</b>	<b>744</b>
<b><i>Indirectly Managed Costs</i></b>						
Accommodation Charges	68	68	81	81	81	81
Asset Rentals	290	290	300	300	300	300
Grounds Maintenance	331	331	378	378	378	378
Contract Cleaning	2	2	2	2	2	2
Building Maintenance	46	46	46	46	46	46
Internal Insurance Premiums	387	387	465	465	465	465
Support Services Recharges	858	858	(879)	(879)	(879)	(879)
<b><i>Total Indirect Expenditure</i></b>	<b>1,982</b>	<b>1,982</b>	<b>393</b>	<b>393</b>	<b>393</b>	<b>393</b>
Indirect Income Recharges	(3,203)	(3,203)	(3,409)	(3,409)	(3,409)	(3,409)
<b><i>Net Indirect Total</i></b>	<b>(1,221)</b>	<b>(1,221)</b>	<b>(3,016)</b>	<b>(3,016)</b>	<b>(3,016)</b>	<b>(3,016)</b>
<b>Net Service Total</b>	<b>(1,359)</b>	<b>(446)</b>	<b>(2,395)</b>	<b>(2,396)</b>	<b>(2,366)</b>	<b>(2,272)</b>

<b>Budget Changes 2019/20</b>	(1,359)	
<b>Virements</b>	913	
<b>Revised Budget 2019/20</b>	<b>(446)</b>	<b>(446)</b>
<b>Variance</b>		(1,949)
<b>Approved Budget 2020/21</b>		<b>(2,395)</b>

**BUDGET 2020/21**

**SECTION 8**

**CHIEF EXECUTIVE MANAGEMENT**

**PORTFOLIO**

# **BUDGET 2020/21**

## **INDEX OF SERVICES**

### **CHIEF EXECUTIVE MANAGEMENT Services Portfolio**

#### **MONITORING (Legal & Land Charges)**

**CEO 1**

Provides the Legal and Local Land Charges Services. This area incorporates the Statuary Monitoring Officer of the Authority

#### **Governance, Democracy & Support**

**CEO 2**

To administer the democratic process and to be accountable for local government in Monmouthshire. To deliver corporate services including, Communications and Web Content, Improvement, Health Alliance, Welsh Language and Equalities, Community Safety and Policy, Community Education, Library Services, Democratic Services & Member Support, Elections and integrated community service provision (Community Hubs).

## Budget Summary 2020/21

Sheet No:	Chief Executive Management	Original Budget 2019/20 £000's	Revised Budget 2019/20 £000's	Original Budget 2020/21 £000's
	<b>Directly Managed Costs</b>			
CEO 1	Monitoring : Legal & Land Charges	697	701	839
CEO 2	Governance, Democracy & Support	3,922	3,952	3,906
	<b>Net Direct Total</b>	<b>4,619</b>	<b>4,654</b>	<b>4,745</b>
	<b>Indirectly Managed Costs</b>			
CEO 1	Monitoring : Legal & Land Charges	(690)	(690)	(823)
CEO 2	Governance, Democracy & Support	(648)	(448)	(290)
	<b>Net Indirect Total</b>	<b>(1,338)</b>	<b>(1,138)</b>	<b>(1,113)</b>
	<b>Total Chief Executive Management</b>	<b>3,281</b>	<b>3,515</b>	<b>3,632</b>

## STATEMENT OF SERVICE 2019-24

Service:

**CHIEF EXECUTIVE MANAGEMENT**

Revenue Cost Plan:

	Original Budget 2019/20 £000's	Revised Budget 2019/20 £000's	Year 1 Budget 2020/21 £000's	Year 2 Budget 2021/22 £000's	Year 3 Budget 2022/23 £000's	Year 4 Budget 2023/24 £000's
<b><i>Directly Managed Costs</i></b>						
Employee Related Pay	4,307	4,232	4,597	4,617	4,638	4,648
Employee Related Other	45	41	44	46	48	51
Employee Related Savings	(82)	(78)	(92)	(93)	(95)	(97)
Premises Related	108	108	114	114	114	114
Transport Related	11	11	15	15	15	15
Supplies & Services	547	621	652	702	753	811
Agency & Contracted	(1)	(1)	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<b><i>Total Direct Expenditure</i></b>	<b>4,936</b>	<b>4,935</b>	<b>5,330</b>	<b>5,401</b>	<b>5,472</b>	<b>5,541</b>
Grant Income	(5)	(5)	(154)	(154)	(154)	(154)
Discretionary Fees & Charges	(111)	(111)	(264)	(267)	(270)	(270)
Other Income	(200)	(166)	(167)	(167)	(167)	(167)
<b><i>Total Direct Income</i></b>	<b>(316)</b>	<b>(281)</b>	<b>(585)</b>	<b>(588)</b>	<b>(591)</b>	<b>(591)</b>
<b><i>Net Direct Total</i></b>	<b>4,619</b>	<b>4,654</b>	<b>4,745</b>	<b>4,812</b>	<b>4,881</b>	<b>4,950</b>
<b><i>Indirectly Managed Costs</i></b>						
Accommodation Charges	129	129	140	140	140	140
Asset Rentals	188	188	184	184	184	184
Grounds Maintenance	3	3	4	4	4	4
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	77	77	77	77	77	77
Internal Insurance Premiums	3	3	3	3	3	3
Support Services Recharges	1,067	1,054	1,188	1,188	1,188	1,188
<b><i>Total Indirect Expenditure</i></b>	<b>1,467</b>	<b>1,454</b>	<b>1,595</b>	<b>1,595</b>	<b>1,595</b>	<b>1,595</b>
Indirect Income Recharges	(2,804)	(2,592)	(2,708)	(2,708)	(2,708)	(2,708)
<b><i>Net Indirect Total</i></b>	<b>(1,338)</b>	<b>(1,138)</b>	<b>(1,113)</b>	<b>(1,113)</b>	<b>(1,113)</b>	<b>(1,113)</b>
<b>Net Service Total</b>	<b>3,281</b>	<b>3,515</b>	<b>3,632</b>	<b>3,699</b>	<b>3,768</b>	<b>3,837</b>

## STATEMENT OF SERVICE 2019-24

CEO 1

Service: **MONITORING (Legal & Land Charges)**

Revenue Cost Plan:

	Original Budget 2019/20 £000's	Revised Budget 2019/20 £000's	Year 1 Budget 2020/21 £000's	Year 2 Budget 2021/22 £000's	Year 3 Budget 2022/23 £000's	Year 4 Budget 2023/24 £000's
<b><i>Directly Managed Costs</i></b>						
Employee Related Pay	801	804	997	1,017	1,037	1,048
Employee Related Other	6	6	10	11	11	12
Employee Related Savings	(12)	(12)	(20)	(20)	(21)	(21)
Premises Related	0	0	0	0	0	0
Transport Related	0	0	0	0	0	0
Supplies & Services	83	84	85	85	85	85
Agency & Contracted	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<b><i>Total Direct Expenditure</i></b>	<b>879</b>	<b>882</b>	<b>1,072</b>	<b>1,092</b>	<b>1,112</b>	<b>1,123</b>
Grant Income	0	0	0	0	0	0
Discretionary Fees & Charges	(57)	(57)	(108)	(108)	(108)	(108)
Other Income	(124)	(124)	(124)	(124)	(124)	(124)
<b><i>Total Direct Income</i></b>	<b>(181)</b>	<b>(181)</b>	<b>(233)</b>	<b>(233)</b>	<b>(233)</b>	<b>(233)</b>
<b><i>Net Direct Total</i></b>	<b>697</b>	<b>701</b>	<b>839</b>	<b>859</b>	<b>880</b>	<b>890</b>
<b><i>Indirectly Managed Costs</i></b>						
Accommodation Charges	24	24	27	27	27	27
Asset Rentals	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	54	54	59	59	59	59
<b><i>Total Indirect Expenditure</i></b>	<b>78</b>	<b>78</b>	<b>86</b>	<b>86</b>	<b>86</b>	<b>86</b>
Indirect Income Recharges	(768)	(768)	(908)	(908)	(908)	(908)
<b><i>Net Indirect Total</i></b>	<b>(690)</b>	<b>(690)</b>	<b>(823)</b>	<b>(823)</b>	<b>(823)</b>	<b>(823)</b>
<b>Net Service Total</b>	<b>7</b>	<b>11</b>	<b>17</b>	<b>37</b>	<b>57</b>	<b>68</b>

Budget Changes 2019/20	7	
Virements	4	
Revised Budget 2019/20	11	11
Variance		5
Approved Budget 2020/21		17

**STATEMENT OF SERVICE 2019-24**

CEO 2

Service: **Governance, Democracy & Support**

Revenue Cost Plan:

	<b>Original Budget 2019/20 £000's</b>	<b>Revised Budget 2019/20 £000's</b>	<b>Year 1 Budget 2020/21 £000's</b>	<b>Year 2 Budget 2021/22 £000's</b>	<b>Year 3 Budget 2022/23 £000's</b>	<b>Year 4 Budget 2023/24 £000's</b>
<b><i>Directly Managed Costs</i></b>						
Employee Related Pay	3,506	3,428	3,600	3,600	3,600	3,600
Employee Related Other	39	35	34	35	37	39
Employee Related Savings	(70)	(66)	(72)	(73)	(75)	(76)
Premises Related	108	108	114	114	114	114
Transport Related	11	11	15	15	15	15
Supplies & Services	464	537	567	617	668	726
Agency & Contracted	(1)	(1)	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0
<b><i>Total Direct Expenditure</i></b>	<b>4,057</b>	<b>4,053</b>	<b>4,258</b>	<b>4,309</b>	<b>4,360</b>	<b>4,418</b>
Grant Income	(5)	(5)	(154)	(154)	(154)	(154)
Discretionary Fees & Charges	(55)	(54)	(156)	(159)	(162)	(162)
Other Income	(76)	(41)	(42)	(42)	(42)	(42)
<b><i>Total Direct Income</i></b>	<b>(135)</b>	<b>(100)</b>	<b>(353)</b>	<b>(356)</b>	<b>(359)</b>	<b>(359)</b>
<b><i>Net Direct Total</i></b>	<b>3,922</b>	<b>3,952</b>	<b>3,906</b>	<b>3,953</b>	<b>4,001</b>	<b>4,059</b>
<b><i>Indirectly Managed Costs</i></b>						
Accommodation Charges	105	105	113	113	113	113
Asset Rentals	188	188	184	184	184	184
Grounds Maintenance	3	3	4	4	4	4
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	77	77	77	77	77	77
Internal Insurance Premiums	3	3	3	3	3	3
Support Services Recharges	1,013	1,001	1,129	1,129	1,129	1,129
<b><i>Total Indirect Expenditure</i></b>	<b>1,388</b>	<b>1,376</b>	<b>1,509</b>	<b>1,509</b>	<b>1,509</b>	<b>1,509</b>
Indirect Income Recharges	(2,036)	(1,824)	(1,799)	(1,799)	(1,799)	(1,799)
<b><i>Net Indirect Total</i></b>	<b>(648)</b>	<b>(448)</b>	<b>(290)</b>	<b>(290)</b>	<b>(290)</b>	<b>(290)</b>
<b>Net Service Total</b>	<b>3,274</b>	<b>3,504</b>	<b>3,615</b>	<b>3,663</b>	<b>3,711</b>	<b>3,769</b>

<b>Budget Changes 2019/20</b>	3,274	
<b>Virements</b>	230	
<b>Revised Budget 2019/20</b>	<b>3,504</b>	<b>3,504</b>
<b>Variance</b>		111
<b>Approved Budget 2020/21</b>		<b>3,615</b>

**BUDGET 2020/21**

**SECTION 9**

**CORPORATE COSTS & LEVIES**

**PORTFOLIO**



# **BUDGET 2020/21**

## **INDEX OF SERVICES**

### **Corporate Costs & Levies Portfolio**

#### **Corporate Management (CM)**

**COL 1**

Provide for a range of financial services supporting the council, including External Audit Fees, Bank Charges, Corporate Management Costs and Statutory duties.

#### **Non Distributed Costs (NDC)**

**COL 2**

Provision for past service costs, curtailments, settlements and the share of unused long term unrealisable assets

#### **Precepts & Levies**

**COL 3**

Community Council and Gwent Police Precepts, Levies for the Fire Service, Coroner, Drainage Boards and Gwent Archives Service

#### **Internal Insurance Account**

**COL 4**

Insurance provision for the County and Council

## Budget Summary 2020/21

Sheet No:	Corporate Costs & Levies Service Area	Original Budget 2019/20 £000's	Revised Budget 2019/20 £000's	Original Budget 2020/21 £000's
	<b>Directly Managed Costs</b>			
COL 1	Corporate Management (CM)	1,594	595	126
COL 2	Non Distributed Costs (NDC)	595	595	492
COL 3	Precepts & Levies	19,517	19,540	20,679
COL 4	Internal Insurance Account	1,398	1,383	1,447
	<b>Net Direct Total</b>	<b>23,104</b>	<b>22,112</b>	<b>22,744</b>
	<b>Indirectly Managed Costs</b>			
COL 1	Corporate Management (CM)	0	0	0
COL 2	Non Distributed Costs (NDC)	0	0	0
COL 3	Precepts & Levies	0	0	0
COL 4	Internal Insurance Account	(1,394)	(1,394)	(1,442)
	<b>Net Indirect Total</b>	<b>(1,394)</b>	<b>(1,394)</b>	<b>(1,442)</b>
	<b>Total Corporate Costs &amp; Levies Service Areas</b>	<b>21,710</b>	<b>20,719</b>	<b>21,303</b>

**STATEMENT OF SERVICE 2019-24**

Service:

**CORPORATE SUMMARY**

Revenue Cost Plan:

	Original Budget 2019/20 £000's	Revised Budget 2019/20 £000's	Year 1 Budget 2020/21 £000's	Year 2 Budget 2021/22 £000's	Year 3 Budget 2022/23 £000's	Year 4 Budget 2023/24 £000's
<b>Directly Managed Costs</b>						
Strategic Initiatives	0	0	(609)	0	0	0
External Audit Fees	330	330	330	330	330	330
Living Wage Allowance	9	0	42	42	42	42
NNDR Revaluations	0	0	0	0	0	0
Apprenticeship Levy	0	0	0	0	0	0
Redundancy Provision	400	400	400	0	0	0
Treasury & Bank Charges	76	76	93	93	93	93
Agile Working Furniture & Equipment	1,027	42	0	0	0	0
Unallocated Contingency MTFP	-	0	0	4,455	9,263	14,263
Other Expenditure	8	8	8	8	8	8
Retirement Pensions: Ex GCC/MBC	370	370	370	370	370	370
Pensions Recurring (Enhancements)	220	220	118	72	37	37
Pension Administration Fees	5	5	5	5	5	5
Precepts & levies	19,517	19,540	20,679	20,679	20,679	20,679
Internal Insurance Account	1,405	1,390	1,454	1,454	1,454	1,454
<b>Total Direct Expenditure</b>	<b>23,366</b>	<b>22,379</b>	<b>22,889</b>	<b>27,507</b>	<b>32,281</b>	<b>37,281</b>
Indirect Revenue Gains	0	0	0	0	0	0
R&R Fund Reimbursements	(117)	(122)	0	0	0	0
Crematorium Dividend	(138)	(138)	(138)	(138)	(138)	(138)
External Insurance Premium Recharges	(7)	(7)	(7)	(7)	(7)	(7)
Other Income	0	0	0	0	0	0
<b>Total Direct Income</b>	<b>(262)</b>	<b>(267)</b>	<b>(145)</b>	<b>(145)</b>	<b>(145)</b>	<b>(145)</b>
<b>Net Direct Total</b>	<b>23,104</b>	<b>22,112</b>	<b>22,744</b>	<b>27,363</b>	<b>32,136</b>	<b>37,136</b>
<b>Indirectly Managed Costs</b>						
Accommodation Charges	3	3	4	4	4	4
Depreciation	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	1	1	1	1	1	1
<b>Total Indirect Expenditure</b>	<b>4</b>	<b>4</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>
Indirect Income Recharges	(1,398)	(1,398)	(1,447)	(1,447)	(1,447)	(1,447)
<b>Net Indirect Total</b>	<b>(1,394)</b>	<b>(1,394)</b>	<b>(1,442)</b>	<b>(1,442)</b>	<b>(1,442)</b>	<b>(1,442)</b>
<b>Net Service Total</b>	<b>21,710</b>	<b>20,719</b>	<b>21,303</b>	<b>25,921</b>	<b>30,694</b>	<b>35,694</b>
<b>Original Budget 2018/19</b>		21,710				
<b>Virements</b>		(991)				
<b>Revised Budget 2018/19</b>		<b>20,719</b>	<b>20,719</b>			
<b>Variance</b>			584			
<b>Approved Budget 2019/20</b>			<b>21,303</b>			

**STATEMENT OF SERVICE 2019-24**

Sheet: COL 1

Service:

**Corporate Management**

Revenue Cost Plan:

	Original Budget 2019/20 £000's	Revised Budget 2019/20 £000's	Year 1 Budget 2020/21 £000's	Year 2 Budget 2021/22 £000's	Year 3 Budget 2022/23 £000's	Year 4 Budget 2023/24 £000's
<b>Directly Managed Costs</b>						
Strategic Initiatives	0	0	(609)	0	0	0
External Audit Fees	330	330	330	330	330	330
NNDR Revaluations	0	0	0	0	0	0
Apprenticeship Levy	0	0	0	0	0	0
Living Wage Allowance	9	0	42	42	42	42
Redundancy Provision	400	400	400	400	400	400
Treasury & Bank Charges	76	76	93	93	93	93
Pay Spine Provision	1,027	42	0	0	0	0
Unallocated Contingency MTFP	0	0	0	4,455	9,263	14,263
Other Expenditure	8	8	8	8	8	8
<b>Total Direct Expenditure</b>	<b>1,850</b>	<b>856</b>	<b>264</b>	<b>5,328</b>	<b>10,136</b>	<b>15,136</b>
Indirect Revenue Gains	0	0	0	0	0	0
R&R Fund Reimbursements	(117)	(122)	0	0	0	0
Crematorium Dividend	(138)	(138)	(138)	(138)	(138)	(138)
Other Income	0	0	0	0	0	0
<b>Total Direct Income</b>	<b>(255)</b>	<b>(260)</b>	<b>(138)</b>	<b>(138)</b>	<b>(138)</b>	<b>(138)</b>
<b>Net Direct Total</b>	<b>1,594</b>	<b>595</b>	<b>126</b>	<b>5,190</b>	<b>9,998</b>	<b>14,998</b>
<b>Indirectly Managed Costs</b>						
Accommodation Charges	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	0	0	0	0	0	0
<b>Total Indirect Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Indirect Income Recharges	0	0	0	0	0	0
<b>Net Indirect Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Service Total</b>	<b>1,594</b>	<b>595</b>	<b>126</b>	<b>5,190</b>	<b>9,998</b>	<b>14,998</b>

<b>Budget Changes 2019/20</b>	1,594	
<b>Virements</b>	(999)	
<b>Revised Budget 2019/20</b>	<b>595</b>	<b>595</b>
<b>Variance</b>		(470)
<b>Approved Budget 2020/21</b>		<b>126</b>

## STATEMENT OF SERVICE 2019-24

Sheet: COL 2

Service:

### Non-Distributed Costs

Revenue Cost Plan:

	Original Budget 2019/20 £000's	Revised Budget 2019/20 £000's	Year 1 Budget 2020/21 £000's	Year 2 Budget 2021/22 £000's	Year 3 Budget 2022/23 £000's	Year 4 Budget 2023/24 £000's
<b>Directly Managed Costs</b>						
Retirement Pensions: Ex GCC/MBC	370	370	370	370	370	370
Pensions Recurring (Enhancements)	220	220	118	72	37	37
Pension Administration Fees	5	5	5	5	5	5
<b>Total Direct Expenditure</b>	<b>595</b>	<b>595</b>	<b>492</b>	<b>447</b>	<b>412</b>	<b>412</b>
Grant Income	0	0	0	0	0	0
Discretionary Fees & Charges	0	0	0	0	0	0
Other Income	0	0	0	0	0	0
<b>Total Direct Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Direct Total</b>	<b>595</b>	<b>595</b>	<b>492</b>	<b>447</b>	<b>412</b>	<b>412</b>
<b>Indirectly Managed Costs</b>						
Accommodation Charges	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	0	0	0	0	0	0
<b>Total Indirect Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Indirect Income Recharges	0	0	0	0	0	0
<b>Net Indirect Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Service Total</b>	<b>595</b>	<b>595</b>	<b>492</b>	<b>447</b>	<b>412</b>	<b>412</b>

<b>Budget Changes 2019/20</b>	595	
<b>Virements</b>	0	
<b>Revised Budget 2019/20</b>	<b>595</b>	<b>595</b>
<b>Variance</b>		(102)
<b>Approved Budget 2020/21</b>		<b>492</b>

**STATEMENT OF SERVICE 2019-24**

Sheet: COL 3

Service:

**Precepts and Levies**

Revenue Cost Plan:

	<b>Original Budget 2019/20 £000's</b>	<b>Revised Budget 2019/20 £000's</b>	<b>Year 1 Budget 2020/21 £000's</b>	<b>Year 2 Budget 2021/22 £000's</b>	<b>Year 3 Budget 2022/23 £000's</b>	<b>Year 4 Budget 2023/24 £000's</b>
<b>Precepts &amp; Levies</b>						
South Wales Fire Authority Levy	4,565	4,565	4,584	4,584	4,584	4,584
Joint Services: Coroner Service	117	117	117	117	117	117
Gwent Archives Levy	182	182	182	182	182	182
Internal Drainage Board Levies	94	94	94	94	94	94
Brecon Beacons National Park	103	103	103	103	103	103
Community Council Precepts	2,676	2,699	2,952	2,952	2,952	2,952
Gwent Police & Crime Commissioner Precept	11,779	11,779	12,647	12,647	12,647	12,647
<b>Total Direct Expenditure</b>	<b>19,517</b>	<b>19,540</b>	<b>20,679</b>	<b>20,679</b>	<b>20,679</b>	<b>20,679</b>
Grant Income	0	0	0	0	0	0
Discretionary Fees & Charges	0	0	0	0	0	0
Other Income	0	0	0	0	0	0
<b>Total Direct Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Direct Total</b>	<b>19,517</b>	<b>19,540</b>	<b>20,679</b>	<b>20,679</b>	<b>20,679</b>	<b>20,679</b>
<b>Indirectly Managed Costs</b>						
Accommodation Charges	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	0	0	0	0	0	0
<b>Total Indirect Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Indirect Income Recharges	0	0	0	0	0	0
<b>Net Indirect Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Service Total</b>	<b>19,517</b>	<b>19,540</b>	<b>20,679</b>	<b>20,679</b>	<b>20,679</b>	<b>20,679</b>
<b>Budget Changes 2019/20</b>		19,517				
<b>Virements</b>		23				
<b>Revised Budget 2019/20</b>		<b>19,540</b>	<b>19,540</b>			
<b>Variance</b>			1,140			
<b>Approved Budget 2020/21</b>			<b>20,679</b>			

**STATEMENT OF SERVICE 2019-24**

Sheet: COL 4

Service: **Internal Insurance Account**

Revenue Cost Plan:

	<b>Original Budget 2019/20 £000's</b>	<b>Revised Budget 2019/20 £000's</b>	<b>Year 1 Budget 2020/21 £000's</b>	<b>Year 2 Budget 2021/22 £000's</b>	<b>Year 3 Budget 2022/23 £000's</b>	<b>Year 4 Budget 2023/24 £000's</b>
<b><i>Directly Managed Costs</i></b>						
Insurance Premium	900	885	949	949	949	949
Self Insured Cost Estimate	370	370	370	370	370	370
Employee Related Expenditure	98	98	96	96	96	96
Other Expenditure	11	11	13	13	13	13
Professional Fees	26	26	26	26	26	26
Leasehold Flats Policy Payment	0	0	0	0	0	0
<b><i>Total Direct Expenditure</i></b>	<b>1,405</b>	<b>1,390</b>	<b>1,454</b>	<b>1,454</b>	<b>1,454</b>	<b>1,454</b>
Grant Income	0	0	0	0	0	0
External Insurance Premium Recharges	(7)	(7)	(7)	(7)	(7)	(7)
<b><i>Total Direct Income</i></b>	<b>(7)</b>	<b>(7)</b>	<b>(7)</b>	<b>(7)</b>	<b>(7)</b>	<b>(7)</b>
<b><i>Net Direct Total</i></b>	<b>1,398</b>	<b>1,383</b>	<b>1,447</b>	<b>1,447</b>	<b>1,447</b>	<b>1,447</b>
<b><i>Indirectly Managed Costs</i></b>						
Accommodation Charges	3	3	4	4	4	4
Depreciation	0	0	0	0	0	0
Grounds Maintenance	0	0	0	0	0	0
Contract Cleaning	0	0	0	0	0	0
Building Maintenance	0	0	0	0	0	0
Internal Insurance Premiums	0	0	0	0	0	0
Support Services Recharges	1	1	1	1	1	1
<b><i>Total Indirect Expenditure</i></b>	<b>4</b>	<b>4</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>
Indirect Income Recharges	(1,398)	(1,398)	(1,447)	(1,447)	(1,447)	(1,447)
<b><i>Net Indirect Total</i></b>	<b>(1,394)</b>	<b>(1,394)</b>	<b>(1,442)</b>	<b>(1,442)</b>	<b>(1,442)</b>	<b>(1,442)</b>
<b>Net Service Total</b>	<b>4</b>	<b>(11)</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b>Budget Changes 2019/20</b>		4				
<b>Virements</b>		(15)				
<b>Revised Budget 2019/20</b>		<b>(11)</b>	<b>(11)</b>			
<b>Variance</b>			16			
<b>Approved Budget 2020/21</b>			<b>5</b>			